UNCLASSIFIED



RCS: DD-A&T(Q&A)823-277



Airborne Warning and Control System Block 40/45 Upgrade (AWACS Blk 40/45 Upgrade)

As of FY 2021 President's Budget

Defense Acquisition Management Information Retrieval (DAMIR)

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Common Acronyms and Abbreviations for MDAP Programs

Acq O&M - Acquisition-Related Operations and Maintenance

ACAT - Acquisition Category

ADM - Acquisition Decision Memorandum

APB - Acquisition Program Baseline

APPN - Appropriation

APUC - Average Procurement Unit Cost

\$B - Billions of Dollars

BA - Budget Authority/Budget Activity

Blk - Block

BY - Base Year

CAPE - Cost Assessment and Program Evaluation

CARD - Cost Analysis Requirements Description

CDD - Capability Development Document

CLIN - Contract Line Item Number

CPD - Capability Production Document

CY - Calendar Year

DAB - Defense Acquisition Board

DAE - Defense Acquisition Executive

DAMIR - Defense Acquisition Management Information Retrieval

DoD - Department of Defense

DSN - Defense Switched Network

EMD - Engineering and Manufacturing Development

EVM - Earned Value Management

FOC - Full Operational Capability

FMS - Foreign Military Sales

FRP - Full Rate Production

FY - Fiscal Year

FYDP - Future Years Defense Program

ICE - Independent Cost Estimate

IOC - Initial Operational Capability

Inc - Increment

JROC - Joint Requirements Oversight Council

\$K - Thousands of Dollars

KPP - Key Performance Parameter

LRIP - Low Rate Initial Production

\$M - Millions of Dollars

MDA - Milestone Decision Authority

MDAP - Major Defense Acquisition Program

MILCON - Military Construction

N/A - Not Applicable

O&M - Operations and Maintenance

ORD - Operational Requirements Document

OSD - Office of the Secretary of Defense

O&S - Operating and Support

PAUC - Program Acquisition Unit Cost

PB - President's Budget

PE - Program Element

PEO - Program Executive Officer

PM - Program Manager

POE - Program Office Estimate

RDT&E - Research, Development, Test, and Evaluation

SAR - Selected Acquisition Report

SCP - Service Cost Position

TBD - To Be Determined

TY - Then Year

UCR - Unit Cost Reporting

U.S. - United States

USD(AT&L) - Under Secretary of Defense (Acquisition, Technology and Logistics)

USD(A&S) - Under Secretary of Defense (Acquisition and Sustainment)

Program Information

Program Name

Airborne Warning and Control System Block 40/45 Upgrade (AWACS Blk 40/45 Upgrade)

DoD Component

Air Force

Responsible Office

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Date Assigned: February 4, 2015

References

SAR Baseline (Production Estimate)

Air Force Acquisition Executive (AFAE) Approved Acquisition Program Baseline (APB) dated May 1, 2013

Approved APB

Air Force Acquisition Executive (AFAE) Approved Acquisition Program Baseline (APB) dated April 8, 2019

Mission and Description

The Airborne Warning and Control System (AWACS) provides a highly mobile, flexible, survivable theater Battle Management (BM), Wide Area Surveillance, and Command and Control (C2) capability. It is capable of detecting, identifying, and tracking airborne and maritime targets at extended ranges as well as identifying air/ground emitters. AWACS can relay "big picture" information to C2 agencies and friendly aircraft. AWACS provides worldwide response to situations requiring immediate on-scene C2/BM using embedded real-time surveillance for employment of US and allied combat air forces. AWACS is critical to gaining and maintaining battle-space air superiority. AWACS coordinates with both tactical and C2 assets in theater to execute the air mission.

The AWACS Block 40/45 Upgrade program is the largest modification in U.S. AWACS history and represents the critical foundation and baseline system required for all future AWACS enterprise modifications including net-centric operations. The AWACS Block 40/45 Upgrade provides a single target/single track capability with an improved human-machine interface for time-critical targeting designed to increase combat effectiveness and reduce fratricide. The AWACS Block 40/45 Upgrade program includes an upgrade to Electronic Support Measures sensor data processing; Multi-Source Integration; a Data Link Infrastructure with prioritized data link bandwidth management for Link 16/Link 11; new battle management tools; capability to parse, allow user access to, and integrate Air Control Order/Air Tasking Order data; enhanced mission and console recording capabilities; and an update to a low-bandwidth internet chat capability (Secure Iridium Chat).

Executive Summary

Program Highlights Since Last Report

The FY 2020 PB included the removal of Advanced Battle Management System funding out of the E-3 portfolio, which caused a \$34M disconnect in FY 2020 in the AWACS Block 40/45 Upgrade. FY 2020 PB added an additional \$34M in FY 2021 - FY 2022 for Block 40/45. FY 2023 - FY 2024 has disconnects which are being resolved in the FY 2021 PB.

Additional key software deficiencies were identified during Operational Test and Evaluation (OT&E) and needed to be resolved prior to follow-on OT&E. The program successfully completed Developmental Test/Operational Test for Mission Computing Software 12.3 in October of 2019. All key deficiencies are planned to be resolved no later than the delivery of Mission Computing Software 12.5 in Fourth Quarter FY 2020. Final Operational Test and Evaluation completion has been moved to First Quarter FY 2022 to allow additional Operational Test.

History of Significant Developments Since Program Initiation

| | History of Significant Developments Since Program Initiation |
|---------------------|--|
| Date | Significant Development Description |
| July 2003 | Milestone B - System Development and Demonstration |
| January 2009 | Milestone C - Low-Rate Initial Production |
| June 2012 | Initial Operational Test and Evaluation Complete. |
| December 2012 | Full Rate Production Decision |
| February 2013 | Completed Avionics Integration Support Facility partial E-3G software maintenance capability upgrade |
| December 2013 | Awarded the Full Rate Production options contract to Boeing |
| January 2014 | IOC Required Asset Available |
| June 2014 | Completed and delivered the sixth and final LRIP E-3G modification |
| June 2015 | Cost Analysis Requirement document was signed by POE; seven modified aircraft delivered to 552nd Air Control Wing and four aircraft were inducted for modification. |
| 1st Quarter FY 2016 | Program office is correcting software deficiencies related to the Passive Detection System, Maritime Mode Tracking / Surveillance, and Identification Friend or Foe .These issues resulted in a delay to Follow-On Test & Evaluation until the issues are resolved. |
| 1st Quarter FY 2017 | Request for Additional Appropriations in FY 2017 included \$21.8M in FY 2017 3010 funding to address emergency warfighting readiness requirements. The funding begins to restore procurement funds for the Block 40/45 buy back of kits for seven operational aircraft and provides increased capability improvements to the end user. |
| June 2018 | A revised SCP was required due to an increase in the fleet size from 24 aircraft to 31 aircraft The Program Deviation Report was signed by the MDA in June 2018 directing an update to the Air Force Cost Analysis Agency SCP and APB due to an increase of the seven additional aircraft. |

Threshold Breaches

| APB Breach | ies | |
|---------------------|-------------|--|
| Schedule | | |
| Performanc | е | |
| Cost | RDT&E | |
| | Procurement | |
| | MILCON | |
| | Acq O&M | |
| O&S Cost | | |
| Unit Cost | PAUC | |
| | APUC | |

Nunn-McCurdy Breaches

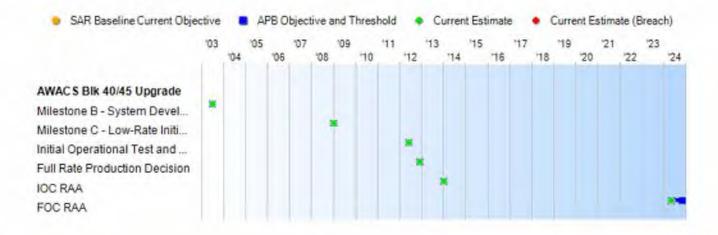
Current UCR Baseline

PAUC None APUC None

Original UCR Baseline

PAUC None APUC None

Schedule



| Schedule Events | | | | | | | | | | |
|--|--|---------------------|----------|----------|--|--|--|--|--|--|
| Events | SAR Baseline Production Estimate | Current Estimate | | | | | | | | |
| Milestone B - System Development and Demonstration | Jul 2003 | Jul 2003 | Jul 2003 | Jul 2003 | | | | | | |
| Milestone C - Low-Rate Initial Production | Jan 2009 | Jan 2009 | Jan 2009 | Jan 2009 | | | | | | |
| Initial Operational Test and Evaluation Complete (IOT&E) | Jun 2012 | Jun 2012 | Jun 2012 | Jun 2012 | | | | | | |
| Full Rate Production Decision | Dec 2012 | Dec 2012 | Dec 2012 | Dec 2012 | | | | | | |
| IOC RAA | Apr 2014 | Jan 2014 | Jan 2014 | Jan 2014 | | | | | | |
| FOC RAA | Aug 2020 | May 2024 | Nov 2024 | May 2024 | | | | | | |

Change Explanations

None

Notes

- (1) IOC RAA was declared by the PM on January 7, 2014. On July 28, 2014, ACC declared IOC. IOC RAA was defined as the delivery of five Block 40/45 modified aircraft, Ground Systems, Initial Spares, Training Materials, Technical Orders Documentation, and Required Logistics Support.
- (2) FOC RAA is the date all Block 40/45 E-3 Airborne Warning and Control System aircraft and associated ground systems are delivered to ACC. The FY19 APB updated the aircraft fleet size to 31.

Acronyms and Abbreviations

ACC - Air Combat Command RAA - Required Assets Available

Performance

| | Perf | ormance Characteristics | | _ |
|---|--|---|---|--|
| SAR Baseline Production Estimate | Proc | ent APB luction e/Threshold | Demonstrated Performance | Current Estimate |
| Multi-Source Integra | tion | | | |
| (Objective = Threshold) All target data shall be correlated, fused, and integrated into a single track | (Objective = Threshold) All target data shall be correlated, fused, and integrated into a single track | All target data shall be correlated, fused, and integrated into a single track | The Beyond LRIP report confirms the system meets required threshold performance. | The Beyond LRIP report confirms the system meets required threshold performance. |
| Net Ready | | | | |
| System must fully support execution of all activities identified in joint and system integrated architectures. 1) DISR mandated GIG IT standards and profiles identified in the TV-1. 2) DISR mandated GIG KIPs identified in the KIP declaration table. 3) Net-Centric Operations and Warfare Reference Model Enterprise Services. 4) IA requirements and issuance of an ATO by the DAA. 5) Operationally-effective information exchanges and mission critical performance specified in the applicable joint and system integrated architecture views. | System must fully support execution of all activities identified in joint and system integrated architectures. 1) DISR mandated GIG IT standards and profiles identified in the TV-1. 2) DISR mandated GIG KIPs identified in the KIP declaration table. 3) Net-Centric Operations and Warfare Reference Model Enterprise Services. 4) IA requirements and issuance of an ATO by the AO. 5) Operationally-effective information exchanges and mission critical performance specified in the applicable joint and system integrated architecture views. | System must fully support execution of joint critical activities identified in joint and system integrated architectures. System must satisfy the technical requirements for future transition to Net-Centric operations to include: 1) DISR mandated GIG IT standards and profiles identified in the TV-1; 2) DISR mandated GIG KIPs identified in the KIP declaration table; 3) Net-Centric Operations and Warfare Reference Model Enterprise Services; 4) IA requirements and issuance of an IATO by the AO; 5) Operationally-effective information exchanges and mission critical performance specified in the applicable joint and system integrated architecture views. | Per Joint Interoperability Test Command letter dated October 25, 2012, "The AWACS Block 40/45 Upgrade, V10.1.20i meets the joint critical interoperability requirements in the Joint Staff-certified AWACS Block 40/45 Upgrade Program ISP, 17 October 2011". Air Force C2 Platform Information Technology DAA issued an IATO on January 11, 2012. Subsequent IATOs and ATOs have been introduced for each software version afterwards. | Each version/release of Block 40/45 continues to be approved for use by an IATO or ATO. |

Classified Performance information is provided in the classified annex to this submission.

Requirements Reference

ORD (Combat Air Forces 010-02-I/II) dated June 16, 2009 (in lieu of CPD)

Change Explanations

None

Acronyms and Abbreviations

AO - Authorizing Official

ATO - Approval to Operate

DAA - Designated Approving Authority

DISR - Department of Defense Information Technology Standards Registry

GIG - Global Information Grid

IA - Information Assurance

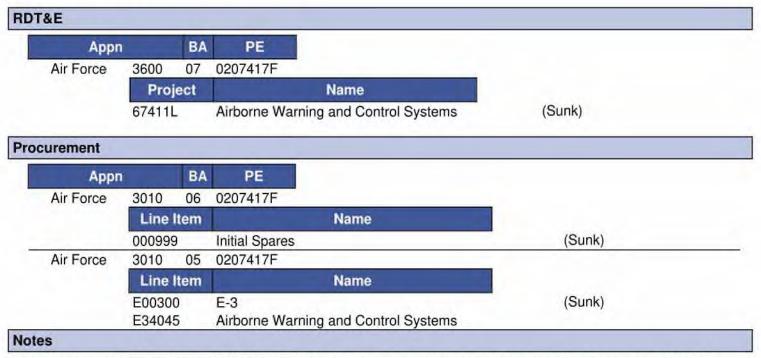
IATO - Interim Approval to Operate

IT - Information Technology

KIP - Key Interface Profile

TV-1 - Technical View 1

Track to Budget



The Procurement funding for the AWACS Block 40/45 Upgrade program is located in modification number 50001T.

Cost and Funding

Cost Summary

| | | T | otal Acquis | ition Cost | | | |
|----------------|--|----------------------------------|-------------|---------------------|--|--|---------------------|
| | B | / 2012 \$M | | BY 2012 \$M | | TY \$M | |
| Appropriation | SAR Baseline Production Estimate | Current Produc Objective/T | ction | Current Estimate | SAR Baseline Production Estimate | Current APB Production Objective | Current Estimate |
| RDT&E | 1319.0 | 1272.7 | 1400.0 | 1272.7 | 1192.2 | 1145.9 | 1145.9 |
| Procurement | 1503.4 | 1519.9 | 1671.9 | 1510.1 | 1615.4 | 1649.1 | 1637.2 |
| Flyaway | | | | 1456.7 | - | | 1578.7 |
| Recurring | | | 44 | 1064.0 | | | 1149.8 |
| Non Recurring | | | | 392.7 | | ** | 428.9 |
| Support | ** | 4 | | 53.4 | | | 58.5 |
| Other Support | | | | 0.0 | | | 0.0 |
| Initial Spares | - | | | 53.4 | 44 | | 58.5 |
| MILCON | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Acq O&M | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total | 2822.4 | 2792.6 | N/A | 2782.8 | 2807.6 | 2795.0 | 2783.1 |

Current APB Cost Estimate Reference

AWACS Block 40/45 delta SCP Update dated October 02, 2018

Cost Notes

FY 2015 Air Force direction was to divest the fleet size from 31 aircraft to 24 aircraft; however, recent FY 2017 - FY 2019 budgetary actions have restored the required funding to return the fleet to 31 aircraft and provide out-year support.

The Airborne Warning and Control System (AWACS) Block 40/45 Upgrade Program is currently approved and funded for a fleet size of 31 aircraft.

The Block 40/45 Service Cost Position dated October 02, 2018 was based on the OSD 2017 inflation table. The APB Change 2 uses the 2018 OSD inflation table. Therefore, the BY values under Procurement do not match.

| Total Quantity | | | | | | | | | |
|----------------|--|---------------------------|------------------|--|--|--|--|--|--|
| Quantity | SAR Baseline Production Estimate | Current APB Production | Current Estimate | | | | | | |
| RDT&E | 0 | 0 | 0 | | | | | | |
| Procurement | 31 | 31 | 31 | | | | | | |
| Total | 31 | 31 | 31 | | | | | | |

Cost and Funding

Funding Summary

| | | | Арр | ropriation S | Summary | | | | | | | | |
|---|--------|---------|---------|--------------|---------|---------|---------|----------------|--------|--|--|--|--|
| FY 2021 President's Budget / December 2019 SAR (TY\$ M) | | | | | | | | | | | | | |
| Appropriation | Prior | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | To Complete | Total | | | | |
| RDT&E | 1145.9 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1145.9 | | | | |
| Procurement | 1508.6 | 32.8 | 53.4 | 42.4 | 0.0 | 0.0 | 0.0 | 0.0 | 1637.2 | | | | |
| MILCON | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | | |
| Acq O&M | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | | |
| PB 2021 Total | 2654.5 | 32.8 | 53.4 | 42.4 | 0.0 | 0.0 | 0.0 | 0.0 | 2783.1 | | | | |
| PB 2020 Total | 2624.8 | 36.0 | 46.1 | 42.5 | 0.0 | 0.0 | 0.0 | 0.0 | 2749.4 | | | | |
| Delta | 29.7 | -3.2 | 7.3 | -0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 33.7 | | | | |

| | T | | Qu | antity Su | mmary | | | | | |
|---------------|---------------|----------|------------|------------|------------|------------|------------|------------|----------------|-------|
| | FY 202 | 1 Presid | ent's Bu | dget / De | ecember | 2019 S | AR (TYS | M) | | |
| Quantity | Undistributed | Prior | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | To Complete | Total |
| Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Production | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| PB 2021 Total | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| PB 2020 Total | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| Delta | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Cost and Funding

Annual Funding By Appropriation

| | 3600 | RDT&E Resea | Annual Fu arch, Developme | | aluation. Air | Force | | | | | |
|---------------------|----------|--|---|-----------------------------|------------------|------------------|------------------|--|--|--|--|
| | |) RDT&E Research, Development, Test, and Evaluation, Air Force TY \$M | | | | | | | | | |
| Fiscal Year Quan | Quantity | End Item Recurring Flyaway | Non End Item Recurring Flyaway | Non Recurring Flyaway | Total Flyaway | Total Support | Total Program | | | | |
| 1999 | | - | 149 | 100 | - | | 0.9 | | | | |
| 2000 | | | | | | 44 | 14. | | | | |
| 2001 | | | | | | | 10. | | | | |
| 2002 | - | | | - | - | 144 | 17.8 | | | | |
| 2003 | | | | | | | 116. | | | | |
| 2004 | | | | 4 | | | 193. | | | | |
| 2005 | | ** | | *** | | | 243. | | | | |
| 2006 | | ** | | - | | | 106. | | | | |
| 2007 | | | | ** | | 44 | 127. | | | | |
| 2008 | - | | | | - | | 90. | | | | |
| 2009 | | | | ** | ** | | 69. | | | | |
| 2010 | | | | | | | 50. | | | | |
| 2011 | 144 | | | | | | 85. | | | | |
| 2012 | | | | | | | 5.8 | | | | |
| 2013 | | | ++ | | 144 | - | 3. | | | | |
| 2014 | | | | | - 4 | | 11.3 | | | | |
| Subtotal | | 44 | 1,44 | 144 | | 144 | 1145.9 | | | | |

| | 3600 | RDT&E Resea | Annual Fu arch, Developme | | aluation, Air | Force | | | | | |
|----------------------|----------|----------------------------------|---|-----------------------------|------------------|------------------|------------------|--|--|--|--|
| - Y | | BY 2012 \$M | | | | | | | | | |
| Fiscal Qu Year Qu | Quantity | End Item Recurring Flyaway | Non End Item Recurring Flyaway | Non Recurring Flyaway | Total Flyaway | Total Support | Total Program | | | | |
| 1999 | | 39 | (**) | 4- | 122 | | 1.1 | | | | |
| 2000 | | | | ** | | | 17.6 | | | | |
| 2001 | | | 57 | | *** | | 12.4 | | | | |
| 2002 | (**) | ** | | ** | | | 21.6 | | | | |
| 2003 | *** | | | ** | | | 138.6 | | | | |
| 2004 | ** | | | | | - | 224.9 | | | | |
| 2005 | | | | | | | 276.9 | | | | |
| 2006 | | | | | 44 | (77) | 117.2 | | | | |
| 2007 | 124 | | | | 144 | | 137.4 | | | | |
| 2008 | | | | | -44 | 1,22 | 95.5 | | | | |
| 2009 | | | 22 | 144 | | | 72.7 | | | | |
| 2010 | | 4 | | | | -11 | 51.4 | | | | |
| 2011 | | ** | (44) | - | - | | 85.8 | | | | |
| 2012 | | 44 | 1-4 | | | 44. | 5.7 | | | | |
| 2013 | | | | | - | | 3.0 | | | | |
| 2014 | - | | 142 | 144 | | 44 | 10.9 | | | | |
| Subtotal | | ** | | ** | 94 | 44 | 1272.7 | | | | |

| | Annual Funding 3010 Procurement Aircraft Procurement, Air Force | | | | | | | | | | | | |
|---------------------|--|----------------------------------|---|-----------------------------|------------------|------------------|------------------|--|--|--|--|--|--|
| | | | | TY \$M | | | | | | | | | |
| Fiscal Year Quar | Quantity | End Item Recurring Flyaway | Non End Item Recurring Flyaway | Non Recurring Flyaway | Total Flyaway | Total Support | Total Program | | | | | | |
| 2008 | | 2.2 | 0.2 | | 2.4 | | 2.4 | | | | | | |
| 2009 | 1 | 37.8 | 19.2 | 1.2 | 58.2 | 2.9 | 61. | | | | | | |
| 2010 | 2 | 40.3 | 6.0 | 12.0 | 58.3 | 0.8 | 59.1 | | | | | | |
| 2011 | 3 | 133.3 | 3.9 | 25.3 | 162.5 | 5.7 | 168.2 | | | | | | |
| 2012 | 5 | 106.7 | 7.7 | 3.8 | 118.2 | 0.3 | 118.5 | | | | | | |
| 2013 | | 62.0 | 9.9 | 65.6 | 137.5 | 9.6 | 147.1 | | | | | | |
| 2014 | 2 7 | 61.6 | 6.3 | 34.2 | 102.1 | 3.7 | 105.8 | | | | | | |
| 2015 | 7 | 119.0 | 30.7 | 31.4 | 181.1 | - | 181.1 | | | | | | |
| 2016 | 1441 | 30.5 | 16.0 | 109.0 | 155.5 | | 155.5 | | | | | | |
| 2017 | 4 | 145.0 | 55.4 | 62.0 | 262.4 | 18.0 | 280.4 | | | | | | |
| 2018 | 7 | 78.5 | 11.3 | 52.9 | 142.7 | | 142.7 | | | | | | |
| 2019 | - | 44.6 | 14.7 | 9.9 | 69.2 | 17.5 | 86.7 | | | | | | |
| 2020 | | | 28.0 | 4.8 | 32.8 | | 32.8 | | | | | | |
| 2021 | | 39.2 | 5.4 | 8.8 | 53.4 | | 53.4 | | | | | | |
| 2022 | | 29.1 | 5.3 | 8.0 | 42.4 | | 42.4 | | | | | | |
| Subtotal | 31 | 929.8 | 220.0 | 428.9 | 1578.7 | 58.5 | 1637.2 | | | | | | |

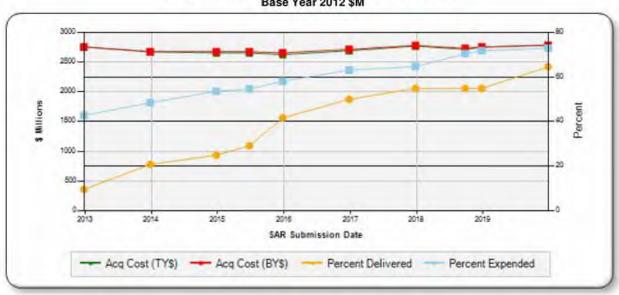
| Annual Funding 3010 Procurement Aircraft Procurement, Air Force | | | | | | | | | |
|---|-------------|----------------------------------|---|-----------------------------|------------------|------------------|------------------|--|--|
| | BY 2012 \$M | | | | | | | | |
| Fiscal Year | Quantity | End Item Recurring Flyaway | Non End Item Recurring Flyaway | Non Recurring Flyaway | Total Flyaway | Total Support | Total Program | | |
| 2008 | | 2.3 | 0.2 | 1,44 | 2.5 | | 2.5 | | |
| 2009 | 1 | 38.7 | 19.6 | 1.2 | 59.5 | 3.0 | 62.5 | | |
| 2010 | 2 | 40.5 | 6.0 | 12.0 | 58.5 | 0.8 | 59.3 | | |
| 2011 | 3 | 131.7 | 3.9 | 25.0 | 160.6 | 5.6 | 166.2 | | |
| 2012 | 5 | 103.9 | 7.5 | 3.7 | 115.1 | 0.3 | 115.4 | | |
| 2013 | | 59.2 | 9.4 | 62.5 | 131.1 | 9.2 | 140.3 | | |
| 2014 | 2 | 57.9 | 5.9 | 32.2 | 96.0 | 3.5 | 99.5 | | |
| 2015 | 7 | 110.4 | 28.5 | 29.1 | 168.0 | | 168.0 | | |
| 2016 | 1 | 27.8 | 14.6 | 99.2 | 141.6 | | 141.6 | | |
| 2017 | 4 | 129.4 | 49.4 | 55.4 | 234.2 | 16.1 | 250.3 | | |
| 2018 | 7 | 68.5 | 9.9 | 46.2 | 124.6 | | 124.6 | | |
| 2019 | - | 38.2 | 12.6 | 8.5 | 59.3 | 14.9 | 74.2 | | |
| 2020 | | | 23.5 | 4.0 | 27.5 | | 27.5 | | |
| 2021 | | 32.3 | 4.4 | 7.3 | 44.0 | | 44.0 | | |
| 2022 | | 23.5 | 4.3 | 6.4 | 34.2 | | 34.2 | | |
| Subtotal | 31 | 864.3 | 199.7 | 392.7 | 1456.7 | 53.4 | 1510.1 | | |

| | t Quantity Information | |
|----------------|------------------------|--|
| Fiscal Year | Quantity | End Item Recurring Flyaway (Aligned With Quantity) BY 2012 \$M |
| 2008 | | |
| 2009 | 1 | 41.0 |
| 2010 | 2 | 40.5 |
| 2011 | 3 | 131.7 |
| 2012 | 5 | 103.9 |
| 2013 | | - |
| 2014 | 2 | 117.1 |
| 2015 | 7 | 138.2 |
| 2016 | - 22 | |
| 2017 | 4 | 129.4 |
| 2018 | 7 | 162.5 |
| 2019 | | - |
| 2020 | | - |
| 2021 | | - |
| 2022 | - | - |
| Subtotal | 31 | 864.3 |

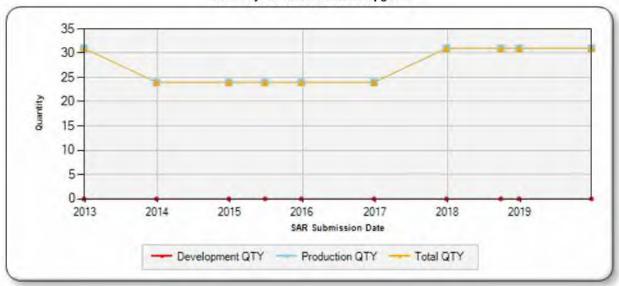
Charts

AWACS Blk 40/45 Upgrade first began SAR reporting in December 2012

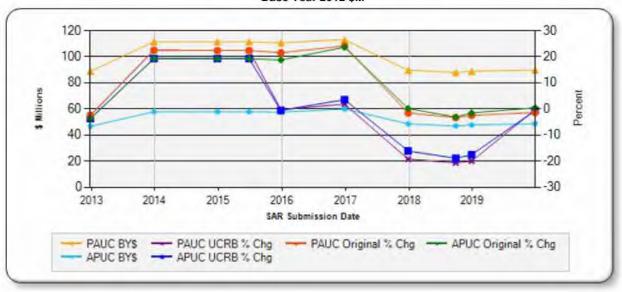
Program Acquisition Cost - AWACS Blk 40/45 Upgrade Base Year 2012 \$M



Quantity - AWACS Blk 40/45 Upgrade



Unit Cost - AWACS Blk 40/45 Upgrade Base Year 2012 \$M



Risks

Significant Schedule and Technical Risks

| | Significant Schedule and Technical Risks | |
|----|---|--|
| | Current Estimate (December 2019) | |
| 1. | DMS 4.0 Kit Delivery to the Depot for P21 | |
| 2. | Type-1 Encryptor Driving a New Hardware Modification Post DMS 4.0 | |
| 3. | Additional DR findings on Software | |
| 4. | C2 AO approval of DMS 4.0 Single Layer of Encryption | |

Risks

Risk and Sensitivity Analysis

Risks and Sensitivity Analysis

Current Baseline Estimate (April 2019)

Production APB (April 2019): Total Acquisition Cost (BY12 \$M) - \$2,795.0M (Qty 31); PAUC (BY12 \$M) - \$90.084M (Qty 31); APUC (BY12 \$M) - \$49.029M (Qty 31) Risks - SCP updated APB for Qty increase of 7 planes. FOC now 2024 with one final DMS configuration. PAUC and APUC decreased due to restoration of original quantities procured. Cost estimate based on LRIP and FRP data.

Original Baseline Estimate (May 2013)

Production APB (May 2013): Total Acquisition Cost (BY12 \$M) - \$2,822.4M (Qty 31); PAUC (BY12 \$M) - \$91.045M (Qty 31); APUC (BY12 \$M) - \$48.497M (Qty 31) Risks - Blk 40/45 cost/schedule baseline (APB) established to support IOC. Assumed 31 planes, FOC in 2024, and one DMS configuration at FOC. Cost estimate/SCP based on data from LRIP and similar Mod programs.

Revised Original Estimate (N/A)

None

Current Procurement Cost (December 2019)

1. Total Acquisition Cost (BY12 \$M) - \$2,785.7M (Qty 31); PAUC (BY12 \$M) - \$89.861M (Qty 31); APUC (BY12 \$M) - \$48.806M (Qty 31) Risks – 2018 SCP update to APB restored Qty of seven (7) planes as a result, FOC shifted to 2024. SCP includes conversion of remaining DMS 3 aircraft to DMS 4 to establish single configuration for the entire fleet. DMS 4.0 NRE effort more extensive than previously estimated. Cyber Security issues impacting schedule and cost. Installs more costly as some mod schedules are disconnected from PDM cycles.

Low Rate Initial Production

| Item | Initial LRIP Decision | Current Total LRIP |
|-------------------|-----------------------|--------------------|
| Approval Date | 11/24/2008 | 11/24/2008 |
| Approved Quantity | 6 | 6 |
| Reference | Milestone C ADM | Milestone C ADM |
| Start Year | 2009 | 2009 |
| End Year | 2014 | 2015 |

The Current Total LRIP Quantity is more than 10% of the total production quantity due to operational requirements.

Notes

Air Combat Command identified a requirement for five AWACS Block 40/45 Upgrade aircraft for IOC declaration. The program office requested an LRIP quantity of six to utilize the first modified aircraft as a risk reduction asset to streamline the process of combining a major upgrade with Programmed Depot Maintenance. In addition, the first aircraft was required to support production qualification testing.

The Start Year indicated specifies the year that the LRIP contract (Delivery Order 23) was awarded. The program procured one 40/45 shipset in FY 2009, two 40/45 shipsets in FY 2010 and three 40/45 shipsets in FY 2011. The Current End Year indicated above specifies the completion of the contract Period of Performance (PoP).

The PoP was extended to July 2015 to complete the provisioning effort.

Foreign Military Sales

None

Nuclear Costs

None

Unit Cost

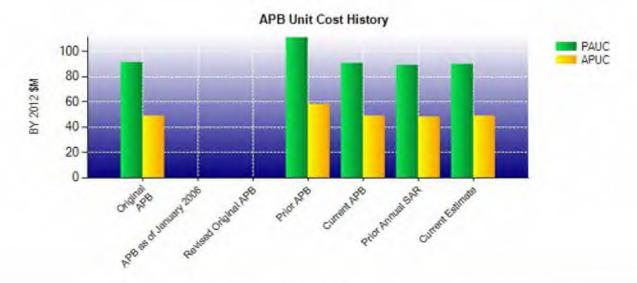
Unit Cost

| Current UCR Base | eline and Current Estimate | (Base-Year Dollars) | | |
|-------------------------------|--|------------------------------------|----------|--|
| | BY 2012 \$M | BY 2012 \$M | | |
| Item | Current UCR Baseline (Apr 2019 APB) | Current Estimate (Dec 2019 SAR) | % Change | |
| Program Acquisition Unit Cost | | | | |
| Cost | 2792.6 | 2782.8 | | |
| Quantity | 31 | 31 | | |
| Unit Cost | 90.084 | 89.768 | -0.35 | |
| Average Procurement Unit Cost | | | | |
| Cost | 1519.9 | 1510.1 | | |
| Quantity | 31 | 31 | | |
| Unit Cost | 49.029 | 48.713 | -0.64 | |
| Original UCR Base | eline and Current Estimate | (Base-Year Dollars) | | |
| | BY 2012 \$M | BY 2012 \$M | | |
| Item | Original UCR Baseline (May 2013 APB) | Current Estimate (Dec 2019 SAR) | % Change | |
| Program Acquisition Unit Cost | | | | |
| Cost | 2822.4 | 2782.8 | | |
| Quantity | 31 | 31 | | |
| Unit Cost | 91.045 | 89.768 | -1.40 | |
| Average Procurement Unit Cost | | | | |
| Cost | 1503.4 | 1510.1 | | |
| Quantity | 31 | 31 | | |
| | 12 712 | | - 1- | |

48.497

48.713

+0.45



| APB Unit Cost History | | | | | | | |
|------------------------|----------|---------|--------|---------|--------|--|--|
| 10000 | But | BY 2012 | \$M | TY \$M | | | |
| Item | Date | PAUC | APUC | PAUC | APUC | | |
| Original APB | May 2013 | 91.045 | 48.497 | 90.568 | 52.110 | | |
| APB as of January 2006 | N/A | N/A | N/A | N/A | N/A | | |
| Revised Original APB | N/A | N/A | N/A | N/A | N/A | | |
| Prior APB | Oct 2015 | 110.933 | 57.908 | 110.100 | 62.354 | | |
| Current APB | Apr 2019 | 90.084 | 49.029 | 90.161 | 53.197 | | |
| Prior Annual SAR | Dec 2018 | 88.810 | 47.755 | 88.690 | 51.726 | | |
| Current Estimate | Dec 2019 | 89.768 | 48.713 | 89.777 | 52.813 | | |

SAR Unit Cost History

| PAUC Production Estimate | Changes | | | | | | | PAUC |
|--------------------------------|---------|-----|-----|-----|-----|-----|-----|-------|
| | Econ | Qty | Sch | Eng | Est | Oth | Spt | Total |

| Initial APUC Production Estimate | Changes | | | | | | | APUC |
|--|---------|-----|-----|-----|-----|-----|-----|-------|
| | Econ | Qty | Sch | Eng | Est | Oth | Spt | Total |

| SAR Baseline History | | | | | | | |
|----------------------|-----------------------------|--------------------------------|-------------------------------|---------------------|--|--|--|
| Item | SAR Planning Estimate | SAR Development Estimate | SAR Production Estimate | Current Estimate | | | |
| Milestone A | N/A | N/A | N/A | N/A | | | |
| Milestone B | N/A | N/A | Jul 2003 | Jul 2003 | | | |
| Milestone C | N/A | N/A | Jan 2009 | Jan 2009 | | | |
| IOC | N/A | N/A | Apr 2014 | Jan 2014 | | | |
| Total Cost (TY \$M) | N/A | N/A | 2807.6 | 2783.1 | | | |
| Total Quantity | N/A | N/A | 31 | 31 | | | |
| PAUC | N/A | N/A | 90.568 | 89.777 | | | |

Cost Variance

| | Su | mmary TY \$M | | |
|------------------------------------|--------|--------------|---------------|--------|
| Item | RDT&E | Procurement | MILCON | Total |
| SAR Baseline (Production Estimate) | 1192.2 | 1615.4 | - | 2807.6 |
| Previous Changes | | | | |
| Economic | +0.7 | -4.7 | 24 | -4.0 |
| Quantity | ** | -44.1 | 49 | -44.1 |
| Schedule | -16.7 | -8.3 | - | -25.0 |
| Engineering | ** | - | | |
| Estimating | -30.3 | +32.0 | 0 | +1.7 |
| Other | 44 | 1861 | ** | |
| Support | | +13.2 | | +13.2 |
| Subtotal | -46.3 | -11.9 | | -58.2 |
| Current Changes | | | | |
| Economic | 44 | -0.4 | | -0.4 |
| Quantity | | 1-4 | | |
| Schedule | | 44 | | |
| Engineering | 1.25 | | | |
| Estimating | | +32.9 | | +32.9 |
| Other | | | 44 | |
| Support | | +1.2 | | +1.2 |
| Subtotal | | +33.7 | | +33.7 |
| Total Changes | -46.3 | +21.8 | | -24.5 |
| Current Estimate | 1145.9 | 1637.2 | ** | 2783.1 |

| | Summ | nary BY 2012 \$M | | |
|------------------------------------|------------------|------------------|-------------|--------|
| Item | RDT&E | Procurement | MILCON | Total |
| SAR Baseline (Production Estimate) | 1319.0 | 1503.4 | | 2822.4 |
| Previous Changes | | | | |
| Economic | | | | - |
| Quantity | 4- | -37.9 | 42 | -37.9 |
| Schedule | -17.9 | -8.0 | | -25.9 |
| Engineering | - | 4 | 44 | - |
| Estimating | -28.4 | +12.1 | - | -16.3 |
| Other | | | | - |
| Support | | +10.8 | | +10.8 |
| Subtotal | -46.3 | -23.0 | | -69.3 |
| Current Changes | | | | |
| Economic | | 100 | | - |
| Quantity | | 120 | | - |
| Schedule | 19 44 | (44) | | |
| Engineering | 440 | 122 | | - |
| Estimating | | +28.7 | 22 | +28.7 |
| Other | 144 | | | - |
| Support | 42 | +1.0 | | +1.0 |
| Subtotal | | +29.7 | | +29.7 |
| Total Changes | -46.3 | +6.7 | | -39.6 |
| Current Estimate | 1272.7 | 1510.1 | - | 2782.8 |

Previous Estimate: December 2018

| Procurement | \$M | |
|---|--------------|--------------|
| Current Change Explanations | Base Year | Then Year |
| Revised escalation indices. (Economic) | N/A | -0.4 |
| Reprogramming action moved FY 2019 Funding program authority from E-3 DRAGON to Airborne Warning and Control System (AWACS) Block 40/45 for execution. (Estimating) | +15.4 | +17.2 |
| Adjustment for current and prior escalation. (Estimating) | +0.4 | +0.3 |
| Additional Funding in FY 2021 - FY 2024 to align to the FY 2021 PB. (Estimating) | +6.0 | +7.2 |
| New Estimating change. Funding increase/decrease in FY 2019. (Estimating) | +6.9 | +8.2 |
| Adjustment for current and prior escalation. (Support) | 0.0 | +0.1 |
| Funding increase for Initial Spares in FY 2019. (Support) | +1.0 | +1.1 |
| Procurement Subtotal | +29.7 | +33.7 |

Contracts

Contract Identification

Appropriation: RDT&E

Contract Name: AWACS 40/45 Upgrade Program Full Rate Production

Contractor: The Boeing Company

Contractor Location: P.O. Box 3707

Seattle, WA 98124-2207

Contract Number: F19628-01-D-0016/26

Contract Type: Fixed Price Incentive(Firm Target) (FPIF)

Award Date: November 17, 2011

Definitization Date: November 17, 2011

| | | | | Contract Pr | ice | | |
|------------|----------------|-------|------------|----------------|-------|----------------|-----------------------|
| Initial Co | ntract Price (| (\$M) | Current Co | ntract Price (| (\$M) | Estimated Pric | e At Completion (\$M) |
| Target | Ceiling | Qty | Target | Ceiling | Qty | Contractor | Program Manager |
| 137.3 | N/A | 24 | 341.0 | N/A | 31 | 325.3 | 332. |

Target Price Change Explanation

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to the original target price was based on CLINs 3300, 3606, and 3608. The current target price includes all 14 EV CLINs (3300, 3302, 3606, 3608, 3613, 3610, 3304, 3126, 3327, 3620, 3624, 3625, 3626, and 3642).

| Contract Variance | | | |
|---|---------------|-------------------|--|
| Item | Cost Variance | Schedule Variance | |
| Cumulative Variances To Date (12/20/2019) | +8.0 | -7.2 | |
| Previous Cumulative Variances | +18.9 | -13.0 | |
| Net Change | -10.9 | +5.8 | |

Cost and Schedule Variance Explanations

The unfavorable net change in the cost variance is due to lab closures, part procurement delays, and additional Non Recurring Engineering for Data at Rest and the console computer replacement effort.

The favorable net change in the schedule variance is due to completed FRP CLINS. Contractor realized efficiencies and finalized multiple procurement efforts.

Notes

The Earned Value (EV) data as of December 2019 is based on fourteen Full Rate Production (FRP) CLINs; six CLINs are closed (3300, 3302, 3606, 3608, 3613, 3610) and eight are open (3304, 3126, 3327, 3620, 3624, 3625, 3626, and 3642).

The favorable cost variance is due to completed FRP CLINS that under-ran. Contractor realized efficiencies across multiple procurement efforts. The unfavorable cost variance on the eight open FRP CLINS Contractor work to recover schedule for software development and test issues.

The unfavorable schedule variance is due to lab closures, part procurement delays, and additional Non-Recurring Engineering for Data at Rest and the console computer replacement effort.

The negotiated cost is based off of the 14 EV CLINs (3300, 3302, 3606, 3608, 3613, 3610, 3304, 3126, 3327, 3620, 3624, 3625, 3626, 3642)

Deliveries and Expenditures

| | Deliver | ies | | |
|----------------------------------|--------------------|----------------|----------------|----------------------|
| Delivered to Date | Planned to Date | Actual to Date | Total Quantity | Percent Delivered |
| Development | 0 | 0 | 0 | |
| Production | 20 | 20 | 31 | 64.52% |
| Total Program Quantity Delivered | 20 | 20 | 31 | 64.52% |

| Expended and Appropriated (TY \$M) | | | |
|------------------------------------|--------|----------------------------|--------|
| Total Acquisition Cost | 2783.1 | Years Appropriated | 22 |
| Expended to Date | 2029.8 | Percent Years Appropriated | 91.67% |
| Percent Expended | 72.93% | Appropriated to Date | 2687.3 |
| Total Funding Years | 24 | Percent Appropriated | 96.56% |

The above data is current as of February 10, 2020.

Operating and Support Cost

Cost Estimate Details

Date of Estimate: September 30, 2018

Source of Estimate: POE

Quantity to Sustain: 31

Unit of Measure: Aircraft

Service Life per Unit: 25.00 Years

Fiscal Years in Service: FY 2011 - FY 2035

Sustainment Strategy

- Production will leave the AWACS fleet with one Commercial Off The Shelf (COTS) Diminishing Manufacturing Sources (DMS) version (DMS 4.0) going into the O&S phase
- Aircraft DMS End of Life assume 10 years and Ground Station and Trainer DMS End of life every 5 years
- O&S COTS procured with Air Force O&M funding
- O&S COTS installed by Air Logistics Complex during Programmed Depot Maintenance or a dedicated modification installation line
- Software maintained organically with contractor support/partnership
- COTS, active DMS, and DMS refreshes done with contractor partnership
- No modifications or capability upgrades included other than planned DMS tech refresh
- The Product Support Business Case Analysis was completed in December 2016 and indicated that a competitive Performance Based Logistics contract was the best strategy. This has been incorporated in the Life Cycle Sustainment Plan.

Antecedent Information

The Antecedent system is AWACS Block 30/35. AWACS Block 30/35 O&S cost is based on historical Block 30/35 O&S cost projected through FY 2035. These costs are used for comparison to Block 40/45 O&S costs. This comparison assumes Block 30/35 can be maintained through FY 2035 and assumes no major DMS issues (Status Quo). Block 30/35 cost was obtained from the Air Force Total Ownership Cost database for a period of FY 2012-2014. The data was normalized to BY 2012 and projected out through FY 2035.

| Annual O&S Costs BY2012 \$M | | | | |
|--------------------------------|---|--|--|--|
| Cost Element | AWACS Blk 40/45 Upgrade Average Annual Cost Per Aircraft | AWACS Blk 30/35 (Antecedent) Average Annual Cost Per Aircraft | | |
| Unit-Level Manpower | 10.595 | 10.559 | | |
| Unit Operations | 0.620 | 0.591 | | |
| Maintenance | 6.503 | 6.584 | | |
| Sustaining Support | 0.852 | 0.515 | | |
| Continuing System Improvements | 1.021 | 0.492 | | |
| Indirect Support | 1.911 | 1.895 | | |
| Other | 0.000 | 0.000 | | |
| Total | 21.502 | 20.636 | | |

AWACS Block 40/45 Upgrade program Yearly Average per Aircraft costs represent total O&S costs for the E-3 Aircraft to include the Block 40/45 Upgrade.

| Item | Total O&S Cost \$M | | | | |
|-----------|---|-----------------|------------------|---------------------------------|--|
| | AWACS Bik 40/4 | AWACC DIL 20/25 | | | |
| No. | Current Production APB Objective/Threshold | | Current Estimate | AWACS Blk 30/35 (Antecedent) | |
| Base Year | 662.0 | 728.2 | 670.0 | 15993.7 | |
| Then Year | 881.0 | N/A | 883.0 | 0.0 | |

The AWACS Block 40/45 Upgrade program Current Estimate is the delta cost from the AWACS Block 30/35 (Antecedent) Current Estimate, reflecting the total O&S cost of the AWACS Enterprise.

Equation to Translate Annual Cost to Total Cost

Average annual cost per AWACS aircraft (31) (entire fleet) is calculated by adding the AWACS 40/45 delta cost (\$670M) to the 30/35 cost (\$15,993.7) divided by the life of the platform (FY 2011-2035, 25 years) and the number of Aircraft (31). \$16,663.6M / 25 /31 = \$21.502M per aircraft per year.

| O&S Cost Variance | | | | |
|---|----------------|---------------------|--|--|
| Category | BY 2012 \$M | Change Explanations | | |
| Prior SAR Total O&S Estimates - Dec 2018 SAR | 670.0 | | | |
| Programmatic/Planning Factors | 0.0 | | | |
| Cost Estimating Methodology | 0.0 | | | |
| Cost Data Update | 0.0 | | | |
| Labor Rate | 0.0 | | | |
| Energy Rate | 0.0 | | | |
| Technical Input | 0.0 | | | |
| Other | 0.0 | | | |
| Total Changes | 0.0 | | | |
| Current Estimate | 670.0 | | | |

Disposal Estimate Details

Date of Estimate:

Source of Estimate:

Disposal/Demilitarization Total Cost (BY 2012 \$M):

There are no disposal costs associated specifically with the AWACS Block 40/45 Upgrade.