UNCLASSIFIED



RCS: DD-A&T(Q&A)823-341



UH-60M Black Hawk Helicopter (UH-60M Black Hawk)

As of FY 2021 President's Budget

Defense Acquisition Management Information Retrieval (DAMIR)

Table of Contents

Common Acronyms and Abbreviations for MDAP Programs	
Program Information	
Responsible Office	
References	
Mission and Description	***************************************
Executive Summary	
Threshold Breaches	
Schedule	
Performance	12
Track to Budget	
Cost and Funding	14
Charts	
Risks	
Low Rate Initial Production	
Foreign Military Sales	
Nuclear Costs	
Unit Cost	
Cost Variance	34
Contracts	
Deliveries and Expenditures	
Operating and Support Cost	39

Common Acronyms and Abbreviations for MDAP Programs

Acq O&M - Acquisition-Related Operations and Maintenance

ACAT - Acquisition Category

ADM - Acquisition Decision Memorandum

APB - Acquisition Program Baseline

APPN - Appropriation

APUC - Average Procurement Unit Cost

\$B - Billions of Dollars

BA - Budget Authority/Budget Activity

Blk - Block

BY - Base Year

CAPE - Cost Assessment and Program Evaluation

CARD - Cost Analysis Requirements Description

CDD - Capability Development Document

CLIN - Contract Line Item Number

CPD - Capability Production Document

CY - Calendar Year

DAB - Defense Acquisition Board

DAE - Defense Acquisition Executive

DAMIR - Defense Acquisition Management Information Retrieval

DoD - Department of Defense

DSN - Defense Switched Network

EMD - Engineering and Manufacturing Development

EVM - Earned Value Management

FOC - Full Operational Capability

FMS - Foreign Military Sales

FRP - Full Rate Production

FY - Fiscal Year

FYDP - Future Years Defense Program

ICE - Independent Cost Estimate

IOC - Initial Operational Capability

Inc - Increment

JROC - Joint Requirements Oversight Council

\$K - Thousands of Dollars

KPP - Key Performance Parameter

LRIP - Low Rate Initial Production

\$M - Millions of Dollars

MDA - Milestone Decision Authority

MDAP - Major Defense Acquisition Program

MILCON - Military Construction

N/A - Not Applicable

O&M - Operations and Maintenance

ORD - Operational Requirements Document

OSD - Office of the Secretary of Defense

O&S - Operating and Support

PAUC - Program Acquisition Unit Cost

PB - President's Budget

PE - Program Element

PEO - Program Executive Officer

PM - Program Manager

POE - Program Office Estimate

RDT&E - Research, Development, Test, and Evaluation

SAR - Selected Acquisition Report

SCP - Service Cost Position

TBD - To Be Determined

TY - Then Year

UCR - Unit Cost Reporting

U.S. - United States

USD(AT&L) - Under Secretary of Defense (Acquisition, Technology and Logistics)

USD(A&S) - Under Secretary of Defense (Acquisition and Sustainment)

UNCLASSIFIED

UH-60M Black Hawk

December 2019 SAR

Program Information

Program Name

UH-60M Black Hawk Helicopter (UH-60M Black Hawk)

DoD Component

Army

Responsible Office

COL Calvin J. Lane Utility Helicopters Project Office Program Executive Office Aviation SFAE-AV-UH Redstone Arsenal, AL 35898-5000 Phone: 256-955-8938 Fax: 256-955-8109 DSN Phone: 645-8938 DSN Fax: 645-8109

Date Assigned: September 5, 2019

calvin.j.lane2.mil@mail.mil

UH-60M Black Hawk December 2019 SAR

References

SAR Baseline (Production Estimate)

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated March 31, 2005

Approved APB

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated June 20, 2011

UNCLASSIFIED

6

Mission and Description

The UH-60M Black Hawk Helicopter (UH-60M Black Hawk) serves as the Army's utility helicopter for the near and midterm force and is in line with the Army's Modernization Strategy, the National Military Strategy, and the National Defense Strategy. The UH-60M Black Hawk is a digital networked platform with greater range and lift to support maneuver Commanders through air assault, general support command and control, and aeromedical evacuation. FRP for this new-build helicopter began in 2007. The UH-60M Black Hawk, with the integrated Medical Evacuation (MEDEVAC) Mission Equipment Package (MEP) kit, provides day/night and adverse weather emergency evacuation of casualties. The integration of the MEDEVAC MEP onto the UH-60M changes the nomenclature to HH-60M.

Executive Summary

Program Highlights Since Last Report

The UH-60M program requirements are stable and funding is adequate to meet cost, schedule, and performance objectives established in the current approved APB. There are no increased risks to the UH-60M program since the last SAR.

A FY 2019 Congressional plus-up provided funding to procure eight additional UH-60M aircraft for the Army National Guard.

Proceeds from the Blackhawk Exchange and Sales Team (BEST) program were reprogrammed as FY 2016 funds in the amount of \$12.849 M, FY 2017 funds in the amount of \$87.186 M, and FY 2018 funds in the amount of \$83.33 M.

The UH-60M program is in FRP and remains on schedule with a total of 1,163 aircraft procured as of December 31, 2019. Included are eight RDT&E aircraft, 1,150 Procurement (849 UH-60M and 301 HH-60M) and five BEST Aircraft. The final UH -60M procurement is planned for FY 2028.

A total of 1048 aircraft were accepted as of December 31, 2019 (eight RDT&E aircraft, 776 UH-60M aircraft, and 264 HH-60M aircraft).

The first lot of the Multi-Year IX contract (Lot 41) was awarded on June 30, 2017, the second lot (Lot 42) was awarded on November 30, 2017, and the third lot (Lot 43) was awarded on December 6, 2018. The first Multi-Year IX delivery occurred on October 12, 2017.

There are no significant software-related issues with this program at this time.

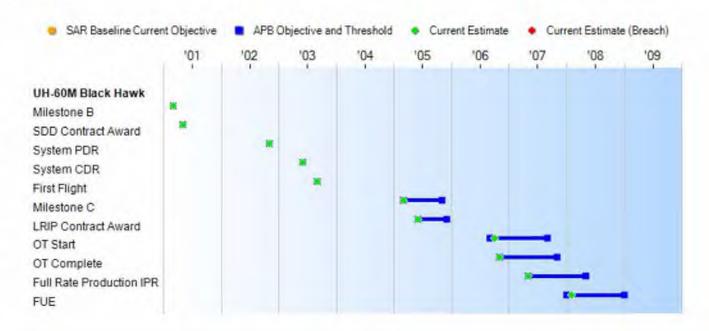
History of Significant Developments Since Program Initiation

	History of Significant Developments Since Program Initiation
Date	Significant Development Description
April 2001	Milestone B DAB approved entry into System Development and Demonstration.
November 2002	The UH-60M System Preliminary Design Review was held at Sikorsky in Stratford, Connecticut.
June 2003	The UH-60M System Critical Design Reviewcompleted.
September 2003	The Developmental Test Pilot Familiarization Course was completed and the first flight of UH-60M Aircraft 1 was successfully conducted.
August 2004	Limited User Test in the Systems Integration Lab was successfully executed.
March 2005	The Milestone C ADM approved production of up to 40 LRIP aircraft and approval to award an Advance Procurement contract for the first lot of FRP aircraft.
June 2005	An LRIP contract for the UH-60M baseline aircraft was awarded.
November 2006	Initial Operational Test & Evaluation started on October 16, 2006 and was successfully completed four weeks ahead of schedule on November 21, 2006 with the aircraft performing well through all missions.
June 2007	The FRP decision was achieved and the ADM signed authorizing entry into FRP for the Black Hawk Upgrade Program to include both the UH-60M and HH-60M baseline aircraft.
December 2007	The Multi-Year VII production contract was awarded.
November 2008	The 159th Combat Aviation Brigade became the first UH-60M baseline unit deployed to a combat zone.
February 2010	A Configuration Steering Board (CSB) held on October 15, 2009, recommended to the DAE that the UH-60 Modernization Program restructure. The recommendation included three parts: 1) Produce UH-60M baseline aircraft only, 2) Complete Development Testing on Fly-By-Wire aircraft and 3) Migrate selected technologies from the Upgrade development efforts to the baseline configuration. The recommendation was approved in the February 18, 2010 DAE ADM which directed the program to rebaseline with updates to the Acquisition Strategy and Test & Evaluation Master Plan.
May 2010	The Aviation Synchronization Conference Council of Colonels recommended the Army Acquisition Objective increase from 1227 to 1367.
June 2011	The DAE approved the UH-60M Black Hawk APB completing the rebaseline.
July 2012	The eighth Multi-Year/Multi-Service Procurement Contract from FY 2012 through FY 2016 was awarded.
June 2017	The ninth Multi-Year Procurement Contract from FY 2017 through FY 2021 was awarded.

Threshold Breaches

APB Breach	nes		
Schedule			Explanation of Breach
Performance			The Total O&S Cost Deviation was previously reported in the
Cost	RDT&E		December 2013 SAR.
	Procurement		
	MILCON		
	Acq O&M		
O&S Cost	1350000	~	
Unit Cost	PAUC		
	APUC		
Nunn-McCu	irdy Breaches		
Current UC	R Baseline		
	PAUC	None	
	APUC	None	
Original UC	R Baseline		
	PAUC	None	
	APUC	None	

Schedule



Schedule Events										
Events	SAR Baseline Production Estimate	Curre Prod Objective	Current Estimate							
Milestone B	Mar 2001	Mar 2001	Mar 2001	Mar 2001						
SDD Contract Award	May 2001	May 2001	May 2001	May 2001						
System PDR	Nov 2002	Nov 2002	Nov 2002	Nov 2002						
System CDR	Jun 2003	Jun 2003	Jun 2003	Jun 2003						
First Flight	Sep 2003	Sep 2003	Sep 2003	Sep 2003						
Milestone C	Feb 2005	Mar 2005	Nov 2005	Mar 2005						
LRIP Contract Award	Mar 2005	Jun 2005	Dec 2005	Jun 2005						
OT Start	Sep 2006	Sep 2006	Sep 2007	Oct 2006						
OT Complete	Nov 2006	Nov 2006	Nov 2007	Nov 2006						
Full Rate Production IPR	May 2007	May 2007	May 2008	May 2007						
FUE	Jan 2008	Jan 2008	Jan 2009	Feb 2008						

Change Explanations

None

UH-60M Black Hawk December 2019 SAR

Acronyms and Abbreviations

CDR - Critical Design Review FUE - First Unit Equipped IPR - In-Process Review

OT - Operational Test

PDR - Preliminary Design Review SDD - System Design & Development

Performance

		Performance Charac	teristics	
SAR Baseline Production Estimate		Current APB Production ctive/Threshold	Demonstrated Performance	Current Estimate
Key Performance Par	ameters (KPPs)			
Interoperability (me	et IERs)			
All	N/A	N/A	N/A	N/A
Net-Ready				
All	All	All Critical	All	All
Survivability IR Sig	nature			
N/A	Existing	Existing	Existing	Existing
Aircraft Survivabilit	y Equipment			
N/A	Existing	Existing	Existing	Existing
Survivability Fuel C	ells			
N/A	14.5mm	7.62mm	7.62mm	7.62mm
Force Protection Ar	mor Plating			
N/A	14.5mm	7.62mm	7.62mm	7.62mm
External Lift				
Payload				
10,000	10,000	4,500	4,888	4,888
Non-KPPs				
Troop Movement				
Airspeed (Sustai	ned Cruise) (KT	AS)		
175	175	145	142.0	145.0
One Engine Inop	erative (KTAS)	100	414	
100	100	100	TBD	100.0
Combat Radius (w/20 min reserv	re) (KM)		
500	500	225	225.0	225.6
Vertical Rate of C	Climb (fpm)			
750	750	500	725	725
Vertical Rate of 0	Climb w/ One En	gine Inoperative (fp	om)	
200	200	100	TBD	100.0
Internal Lift Capa	ability (290 lbs e	ach)	11270	1.00
11	11	11	11	11

UH-60M Black Hawk December 2019 SAR

1260	1260	1056	TBD	1071
Ballistic Prof	ection (ground fired	armor piercing (mi	m))	
14.5	14.5	7.62	14.5	14.5
Maintainabili	ty (mhrs per flight hr)		
4.6	4.6	5.4	2.3	4.1
Unscheduled	d mhrs per flight hr			
1.3	1.3	2.1	0.4	1.1
External Lift				
Vertical R	ate of Climb (fpm)			
500	500	200	200	200
Combat R	adius (w/20 min rese	rve) (KM)		
275	275	135	135	135

Requirements Reference

ORD dated January 29, 2007

Change Explanations

None

Acronyms and Abbreviations

fpm - feet per minute

hr - hour

IER - Information Exchange Requirement

IR - infrared

KM - kilometer

KTAS - Knots True Air Speed

lbs - pounds

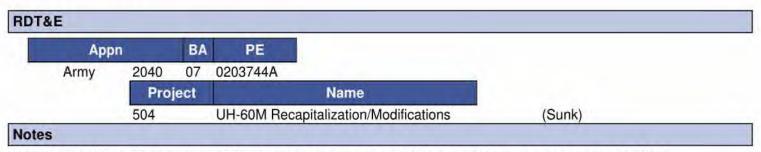
mhrs - man-hours

min - minutes

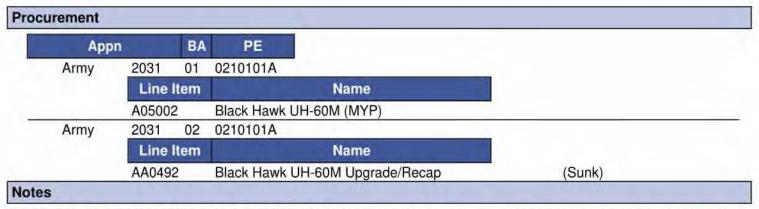
mm - millimeter

w/ - with

Track to Budget

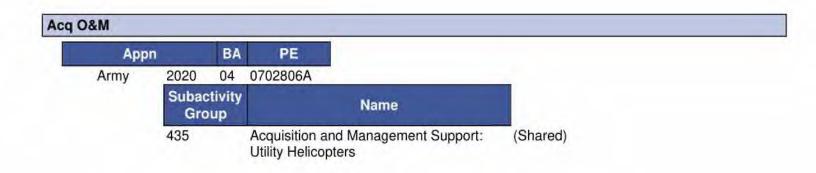


Only UH-60M Black Hawk and UH-60M Upgrade Technologies (RDT&E only) funds are included in this SAR.



The Aircraft Procurement, Army (APA) Line Item AA0492 is shared with other UH-60M Black Hawk modifications. No funds from the AA0492 line are included in this SAR..

The APA Line Item AA0005 is the parent to the APA Line Item A05002.



UNCLASSIFIED

Cost and Funding

Cost Summary

Total Acquisition Cost												
Appropriation	B	/ 2005 \$M		BY 2005 \$M	li .	TY \$M						
	SAR Baseline Production Estimate	Current Productive/T	ction	Current Estimate	SAR Baseline Production Estimate	Current APB Production Objective	Current Estimate					
RDT&E	717.5	761.3	837.4	761.3	739.3	780.4	780.4					
Procurement	16084.2	21873.7	24061.1	21269.2	20107.8	27314.2	26833.6					
Flyaway				19991.3	-		25236.4					
Recurring			1.24	19773.3	2.2	44	24983.5					
Non Recurring	**			218.0	**		252.9					
Support	**	4		1277.9			1597.2					
Other Support				1077.3			1342.2					
Initial Spares				200.6	4.		255.0					
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0					
Acq O&M	0.0	0.0		110.1	0.0	0.0	157.6					
Total	16801.7	22635.0	N/A	22140.6	20847.1	28094.6	27771.6					

Cost Notes

A revised POE was not completed for the UH-60M program during CY 2019. The following program risk and mitigation were identified in the estimate:

Black Hawk Multi-Year IX Contract Quantities: Potential fluctuations in yearly aircraft procurement quantities (dropping below 36 aircraft per year contract floor) will break the Multi-Year IX contract and increase the likelihood of a Nunn-McCurdy breach. Breaking the Multi-Year IX contract would negatively affect Army operational readiness and FMS.

Mitigation: The PM is working with the Army to maintain aircraft quantity commitment to those identified in the Multi-Year IX contract. UH-60M Black Hawk December 2019 SAR

Total Quantity										
Quantity	SAR Baseline Production Estimate	Current APB Production	Current Estimate							
RDT&E	8	8	8							
Procurement	1227	1367	1362							
Total	1235	1375	1370							

Quantity Notes

The H-60M APO is 1,375 aircraft and consists of 1,365 aircraft that will be sustained and 10 test aircraft that are not fielded or sustained. Eight of the 10 test aircraft were procured with RDTE funds and two of the aircraft were procured using a combination of APA and RDTE funding. These two aircraft were taken off the production line and upgraded with RDTE funding resulting in a total of 1,367 procurement aircraft.

The Army Acquisition Executive approved the Blackhawk Exchange and Sales Team (BEST) program that avoids demilitarization and divestiture costs and applies both non-appropriated funding and appropriated funding proceeds received from the divestiture of non-excess, obsolete H-60 aircraft towards the procurement of replacement H-60M aircraft. The authorities and policies to execute and administer the BEST program are provided in section 503, title 40, U.S. Code and Army regulations 725-1.

A total of 13 aircraft have been procured with BEST proceeds. Five (5) of those aircraft were procured using BEST non-appropriated funding and 8 aircraft were procured with BEST appropriated funding via a reprogramming action. The 1,367 procurement aircraft less the five (5) BEST non-appropriated funded aircraft result in the current procurement estimate of 1,362 aircraft. The 13 BEST aircraft were procured in the FYs as follows; FY 2015 two aircraft, FY2016 three aircraft, FY2018 four aircraft and in FY2019 four aircraft.

Cost and Funding

Funding Summary

	Appropriation Summary												
FY 2021 President's Budget / December 2019 SAR (TY\$ M)													
Appropriation	Prior	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	To Complete	Total				
RDT&E	780.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	780.4				
Procurement	18933.9	1498.1	830.4	768.6	773.5	805.0	706.1	2518.0	26833.6				
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				
Acq O&M	19.1	15.4	13.9	13.7	14.1	14.4	14.4	52.6	157.6				
PB 2021 Total	19733.4	1513.5	844.3	782.3	787.6	819.4	720.5	2570.6	27771.6				
PB 2020 Total	19668.8	1506.5	848.1	787.0	792.2	824.2	725.6	2672.6	27825.0				
Delta	64.6	7.0	-3.8	-4.7	-4.6	-4.8	-5.1	-102.0	-53.4				

			Qu	antity Su	mmary					
	FY 202	1 Preside	ent's Bu	dget / De	ecember	2019 S	AR (TYS	M)		
Quantity Undistributed Prior							To Complete	Total		
Development	8	0	0	0	0	0	0	0	0	8
Production	0	1056	74	36	24	33	28	24	87	1362
PB 2021 Total	8	1056	74	36	24	33	28	24	87	1370
PB 2020 Total	8	1053	73	36	24	33	28	24	91	1370
Delta	0	3	1	0	0	0	0	0	-4	0

Cost and Funding

Annual Funding By Appropriation

	204	0 RDT&E Res	Annual Fu search, Developr		Evaluation, A	rmy					
		TY \$M									
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program				
2000	1,-4	***	149	74	9		9.5				
2001							28.8				
2002						122	55.9				
2003	14				-		96.8				
2004							144.8				
2005				4			99.8				
2006		**		***			106.6				
2007		**					117.5				
2008				**			84.9				
2009		**			-	- 50	30.8				
2010			-	**		44	5.0				
Subtotal	8	77	16	-	140		780.4				

	204	40 RDT&E Res	Annual Fu search, Developr		Evaluation, A	rmy				
		BY 2005 \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2000		35	(77	144	2.2		10.2			
2001				**	-		30.5			
2002		**					58.6			
2003	-			**	-		99.5			
2004							145.4			
2005							97.4			
2006							101.3			
2007	-	4					109.0			
2008	144				144		77.3			
2009	142	44			44		27.7			
2010		22	142				4.4			
Subtotal	8		(+)	(49			761.3			

	Annual Funding 2031 Procurement Aircraft Procurement, Army								
				TY \$M					
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program		
2004		**	13.5		13.5		13.5		
2005	5	82.5	6.1	5.6	94.2	2.8	97.0		
2006	17	241.3	7.5	4.5	253.3	15.2	268.5		
2007	72	1086.3	85.8	45.4	1217.5	54.4	1271.9		
2008	77	1144.4	85.3	63.3	1293.0	61.6	1354.6		
2009	66	962.3	92.0	9.0	1063.3	48.2	1111.5		
2010	84	1182.5	172.0	4.5	1359.0	124.2	1483.2		
2011	99	1512.5	131.4	36.2	1680.1	108.8	1788.9		
2012	89	1298.0	174.5	35.9	1508.4	189.1	1697.5		
2013	100	1263.9	179.6	3.7	1447.2	130.3	1577.5		
2014	70	980.7	171.1	1.2	1153.0	76.0	1229.0		
2015	87	1211.2	181.1	3.4	1395.7	72.9	1468.6		
2016	107	1432.4	186.0	4.2	1622.6	91.8	1714.4		
2017	65	1097.0	185.8	4.4	1287.2	58.6	1345.8		
2018	60	911.3	241.9	1.0	1154.2	92.9	1247.1		
2019	58	1012.1	168.4	1.3	1181.8	83.1	1264.9		
2020	74	1234.5	186.4	3.2	1424.1	74.0	1498.1		
2021	36	584.2	175.0	0.7	759.9	70.5	830.4		
2022	24	518.8	198.9	10.5	728.2	40.4	768.6		
2023	33	524.5	204.8	11.9	741.2	32.3	773.5		
2024	28	548.8	209.9	0.6	759.3	45.7	805.0		
2025	24	466.8	213.4	0.5	680.7	25.4	706.1		
2026	24	514.1	220.4	0.5	735.0	25.3	760.3		
2027	32	704.3	233.3	0.7	938.3	22.8	961.1		
2028	31	475.5	232.6	0.7	708.8	31.1	739.9		
2029		-	36.9		36.9	19.8	56.7		
Subtotal	1362	20989.9	3993.6	252.9	25236.4	1597.2	26833.6		

Annual Funding 2031 Procurement Aircraft Procurement, Army								
				BY 2005 \$1				
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program	
2004		49	13.4		13.4	(44)	13.4	
2005	5	79.6	5.8	5.4	90.8	2.7	93.5	
2006	17	226.6	7.0	4.2	237.8	14.3	252.1	
2007	72	999.9	78.9	41.8	1120.6	50.1	1170.7	
2008	77	1036.9	77.2	57.4	1171.5	55.8	1227.3	
2009	66	859.5	82.2	8.0	949.7	43.1	992.8	
2010	84	1038.2	150.9	4.0	1193.1	109.1	1302.2	
2011	99	1304.2	113.3	31.2	1448.7	93.8	1542.5	
2012	89	1100.6	148.0	30.4	1279.0	160.3	1439.3	
2013	100	1052.7	149.6	3.1	1205.4	108.5	1313.9	
2014	70	804.4	140.4	1.0	945.8	62.3	1008.1	
2015	87	978.2	146.3	2.7	1127.2	58.9	1186.1	
2016	107	1141.6	148.4	3.3	1293.3	73.1	1366.4	
2017	65	857.0	145.3	3.4	1005.7	45.7	1051.4	
2018	60	697.7	185.2	0.8	883.7	71.1	954.8	
2019	58	758.3	126.2	1.0	885.5	62.2	947.7	
2020	74	907.0	137.0	2.4	1046.4	54.3	1100.7	
2021	36	421.2	126.2	0.5	547.9	50.8	598.7	
2022	24	366.7	140.6	7.4	514.7	28.6	543.3	
2023	33	363.5	141.9	8.2	513.6	22.4	536.0	
2024	28	372.8	142.7	0.4	515.9	31.0	546.9	
2025	24	310.9	142.2	0.3	453.4	16.9	470.3	
2026	24	335.7	144.0	0.3	480.0	16.5	496.5	
2027	32	450.9	149.4	0.4	600.7	14.6	615.3	
2028	31	298.4	146.0	0.4	444.8	19.6	464.4	
2029		-	22.7		22.7	12.2	34.9	
Subtotal	1362	16762.5	3010.8	218.0	19991.3	1277.9	21269.2	

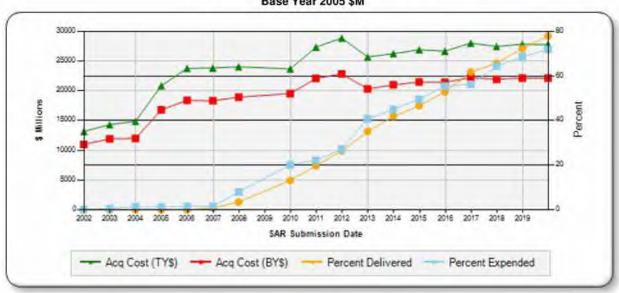
Annual Fu 2020 Acq O&M Operation	
Final	TY \$M
Fiscal Year	Total Program
2019	19.1
2020	15.4
2021	13.9
2022	13.7
2023	14.1
2024	14.4
2025	14.4
2026	14.7
2027	14.9
2028	15.2
2029	7.8
Subtotal	157.6

	Funding on and Maintenance, Army
Finant	BY 2005 \$M
Fiscal Year	Total Program
2019	14.6
2020	11.5
2021	10.2
2022	9.9
2023	10.0
2024	10.0
2025	9.8
2026	9.8
2027	9.7
2028	9.7
2029	4.9
Subtotal	110.1

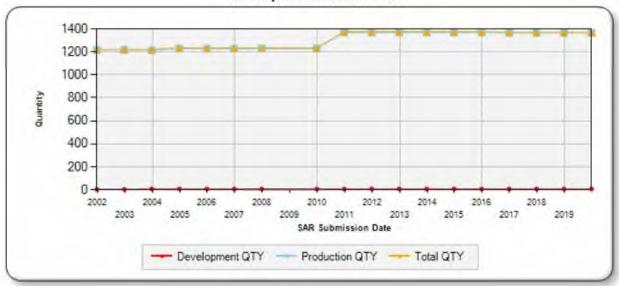
Charts

UH-60M Black Hawk first began SAR reporting in December 2001

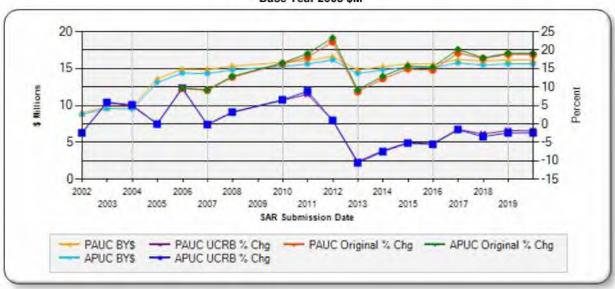
Program Acquisition Cost - UH-60M Black Hawk Base Year 2005 \$M



Quantity - UH-60M Black Hawk



Unit Cost - UH-60M Black Hawk Base Year 2005 \$M



Risks

Significant Schedule and Technical Risks

Significant Schedule and Technical Risks

Full Rate Production (June 2007)

- Development and qualification of the Fly-By-Wire Active Inceptor System (AIS) is on the critical path for the program. This is the first rotorcraft implementation of the AIS. Safety of Flight testing and approval for the AIS has no slack to first flight.
- Common Aviation Architecture System is not compliant with current and emerging civil navigation ORD
 requirements for Global Positioning System terminal and non-precision approaches equivalent to Advisory
 Circular 90-96a and Technical Standard Order-c129a Class C1 for Precision Area Navigation.
- 3. The Full Authority Digital Engine Control (FADEC) flight test design has successfully completed the March 2007 Critical Design Review, is operating very well in the test cell. Software is being provided to Sikorsky for integration to the Flight Control Simulation Integration Laboratory, and is on schedule to support the Upgrade aircraft build and first flight. Temperature restrictions during flight test will not affect the Upgrade flight test schedule. The fully compliant FADEC design is in process. A fit check of the increased volume Engine Electronic Control Unit was conducted the week of April 3, 2007. The design review for the fully compliant FADEC is tentatively scheduled for June 2007. The fully compliant FADEC will be inserted into the Upgrade flight test in February 2008.

Current Estimate (December 2019)

1. Potential fluctuations in yearly aircraft procurement quantities (dropping below 36 aircraft per year) could break the Multi-Year IX (MY IX) contract and increases the likelihood of a Nunn-McCurdy breach. Significant reductions in quantities, driven by Aviation Restructuring Initiative or PB perturbations negatively impact unit costs and production flow. Breaking the multi-year would negatively affect FMS and set a bad precedent regarding DoD multi-year contracts. Mitigation: The PM is working with the Department of the Army to maintain aircraft quantity commitment to those identified in the MY IX proposal. The PM is working with Sikorsky to mitigate the impacts and keep MY IX whole should the quantities fluctuate below the required minimums.

Risks

Risk and Sensitivity Analysis

Risks and Sensitivity Analysis

Current Baseline Estimate (June 2011)

1. The Configuration Steering Board recommended to the DAE that the UH-60 Modernization Program restructure. The recommendation included three parts: 1) Produce UH-60M baseline aircraft only; 2) Complete Development Testing on Fly-By-Wire aircraft; and 3) Migrate selected technologies from the upgrade development efforts to the baseline configuration. The recommendation was approved by the DAE on February 18, 2010 in a signed ADM. The ADM also directed the Program to be rebaselined with updates to the Acquisition Strategy, Test & Evaluation Master Plan and APB as a result of this restructure. On May 18, 2010, the Aviation Synchronization Conference Council of Colonels recommended the Authorized Acquisition Objective increase from 1227 to 1365. Two additional aircraft were procured in the upgrade configuration and these two aircraft will not be fielded. The increase in quantities resulted in Total Procurement Cost increase over the Threshold value resulting in a Total Procurement Cost programmatic breach. The program went through the process of developing an Army Cost Position to rebaseline the program.

Original Baseline Estimate (February 2002)

1. The Milestone B DAB Approved Entry into System Development and Demonstration Phase in April 2001.

Revised Original Estimate (March 2005)

1. In December 2004, the Army changed the Acquisition Strategy in favor of UH-60M new build versus recapitalization and realigned procurement funding from modifications (Aircraft Procurement, Army Line Item AA0492) to new build production. The DAB approved the Milestone C on March 15, 2005. The approved APB includes the UH-60M Upgrade program development, integration and qualification and the new build UH/HH-60M aircraft rather than recapitalized aircraft. The UH-60M Upgrade program includes Common Avionics Architecture System, Fly-By-Wire, and Full Authority Digital Engine Control development and integration on the UH-60M aircraft.

Current Procurement Cost (December 2019)

1. The UH-60M current estimate is based on the 2011 Army Cost Position and adjusted for fact of life changes. The UH-60M program experienced funding challenges which impacted the quantity of aircraft procured, therefore increasing unit costs and driving cost growth. Given the current and anticipated fiscal environment, there may be continued budgetary pressures on the program. The Black Hawk program signed a five year Multi-Year contract from FY 2017 to FY 2021.

Low Rate Initial Production

Item	Initial LRIP Decision	Current Total LRIP		
Approval Date	3/31/2005	3/31/2005		
Approved Quantity	40	40		
Reference	Milestone C ADM	Milestone C ADM		
Start Year	2005	2005		
End Year	2007	2007		

Notes

The Milestone C ADM dated March 31, 2005, approved up to 40 LRIP aircraft and supported the award an Advance Procurement Contract for the first lot of FRP aircraft.

28

Foreign Military Sales

Country	Date of Sale	Quantity	Total Cost \$M	Description
Croatia	3/15/2019	2	33.4	Case Number 7L-B-UGK
Latvia	2/22/2019	4	56.0	Case Number LG-B-UDM
Thailand	4/17/2017	4	90.1	Case Number TH-B-UAE
Saudi Arabia	7/5/2016	9	147.4	Case Number SR-B-ZAD
Jordan	6/10/2016	4	52.0	Case Number U6-B-UAA
Jordan	3/12/2016	8	133.0	Case Number U4-B-UXA
Saudi Arabia	9/15/2015	24	698.0	Case Number SI-B-WXZ
Saudi Arabia	9/15/2015	24	733.0	Case Number SI-B-WYA
Jordan	6/19/2015	1	17.2	Case Number JO-B-YAT
Slovakia	4/21/2015	9	170.1	Case Number LO-B-UCI
Tunisia	1/12/2015	8	114.7	Case Number TU-B-USS
Mexico	8/8/2014	7	163.6	Case Number MX-B-UEU
Mexico	7/22/2014	18	462.2	Case Number MX-B-UES
Thailand	9/25/2012	1	31.0	Case Number TH-B-UAE
Thailand	12/26/2011	2	62.3	Case Number TH-B-UAD
Saudi Arabia	11/30/2011	24	638.3	Case Number SI-B-WXP
Sweden	1/14/2011	15	275.7	Case Number SW-B-WAD
Taiwan	11/22/2010	60	1717.7	Case Number TW-B-YZC
Jordan	9/1/2010	2	26.3	Case Number JO-B-WAT
Mexico	8/3/2010	3	83.9	Case Number MX-B-UEJ
United Arab Emirates	12/12/2007	40	825.0	Case Number AE-B-ZUE
Bahrain	9/18/2007	9	151.9	Case Number BA-B-UIR

Notes

To date all FMS are for the UH-60M Black Hawk configuration of the aircraft. The Total Cost reflects all costs associated with the procurement of the aircraft and other services provided to the specific country to include training and spares.

UH-60M Black Hawk December 2019 SAR

Nuclear Costs

None

1362

15.616

+19.12

Quantity

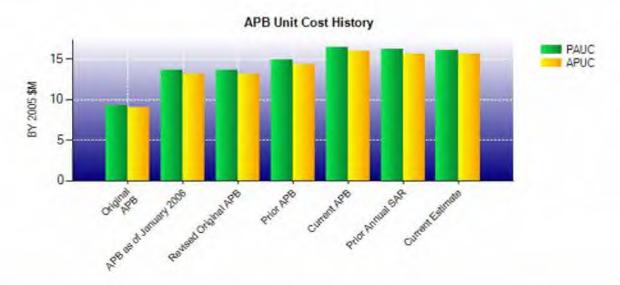
Unit Cost

Unit Cost

Current UCR Base	eline and Current Estimate	(Base-Year Dollars)	
	BY 2005 \$M	BY 2005 \$M	
Item	Current UCR Baseline (Jun 2011 APB)	Current Estimate (Dec 2019 SAR)	% Change
Program Acquisition Unit Cost			
Cost	22635.0	22140.6	
Quantity	1375	1370	
Unit Cost	16.462	16.161	-1.83
Average Procurement Unit Cost			
Cost	21873.7	21269.2	
Quantity	1367	1362	
Unit Cost	16.001	15.616	-2.41
Original UCR Base	eline and Current Estimate	(Base-Year Dollars)	
	BY 2005 \$M	BY 2005 \$M	
Item	Revised Original UCR Baseline (Mar 2005 APB)	Current Estimate (Dec 2019 SAR)	% Change
Program Acquisition Unit Cost			
Cost	16801.7	22140.6	
Quantity	1235	1370	
Unit Cost	13.605	16.161	+18.79
Average Procurement Unit Cost			631373
Cost	16084.2	21269.2	

13.109

1227



APB Unit Cost History							
Boss	Data	BY 200	5 \$M	TY\$	M		
Item	Date	PAUC	APUC	PAUC	APUC		
Original APB	Feb 2002	9.250	9.042	12.008	11.812		
APB as of January 2006	Mar 2005	13.605	13.109	16.880	16.388		
Revised Original APB	Mar 2005	13.605	13.109	16.880	16.388		
Prior APB	Feb 2007	14.872	14.338	18.840	18.319		
Current APB	Jun 2011	16.462	16.001	20.432	19.981		
Prior Annual SAR	Dec 2018	16.171	15.615	20.310	19.725		
Current Estimate	Dec 2019	16.161	15.616	20.271	19.702		

SAR Unit Cost History

		Initial S	AR Baselin	e to Curre	nt SAR Ba	seline (TY	\$M)		
Initial PAUC Development Estimate				Chang	jes				PAUC
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Production Estimate
12.008	-0.325	4.705	-0.262	0.996	-0.326	0.000	0.084	4.872	16.88

PAUC				Chang	ges				PAUC
Production Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Current Estimate
Estimate 16.880	-0.239	Qty 0.674	1.008	Eng 0.478	0.818	Oth 0.000	Spt 0.652	Total 3.391	Estimate

		rintical Or ti	T Daooiii i	o to curre	ent SAR B	accinic (ι φινιή	_	
Initial APUC Development Estimate				Chang	jes				APUC Production
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Estimate
11.812	-0.324	4.469	-0.287	0.987	-0.354	0.000	0.085	4.576	16.3

APUC				Chang	ges				APUC
Production Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Current Estimate
16.388	-0.245	0.727	0.994	0.483	0.699	0.000	0.656	3.314	19.

	SAR Baseline History				
Item	SAR Planning Estimate	SAR Development Estimate	SAR Production Estimate	Current Estimate	
Milestone A	N/A	N/A	N/A	N/A	
Milestone B	N/A	Apr 2001	Mar 2001	Mar 2001	
Milestone C	N/A	Mar 2004	Feb 2005	Mar 2005	
FUE	N/A	Sep 2006	Jan 2008	Feb 2008	
Total Cost (TY \$M)	N/A	14662.0	20847.1	27771.6	
Total Quantity	N/A	1221	1235	1370	
PAUC	N/A	12.008	16.880	20.271	

Cost Variance

	Summary TY \$M				
Item	RDT&E	Procurement	MILCON	Acq O&M	Total
SAR Baseline (Production Estimate)	739.3	20107.8		-	20847.1
Previous Changes					
Economic	+3.9	-316.1		+1.3	-310.9
Quantity		+3203.0	**	**	+3203.0
Schedule	+27.5	+1366.4			+1393.9
Engineering	-2.1	+657.2			+655.1
Estimating	+11.8	+953.0		+178.4	+1143.2
Other			144		
Support	144	+893.6			+893.6
Subtotal	+41.1	+6757.1	22	+179.7	+6977.9
Current Changes					
Economic		-17.2			-17.2
Quantity			-		
Schedule		-12.8			-12.8
Engineering	1.44				
Estimating		-0.7		-22.1	-22.8
Other					
Support		-0.6			-0.6
Subtotal	**	-31.3		-22.1	-53.4
Total Changes	+41.1	+6725.8		+157.6	+6924.5
Current Estimate	780.4	26833.6	1 22	157.6	27771.6

	Summary BY 2005 \$M				
Item	RDT&E	Procurement	MILCON	Acq O&M	Total
SAR Baseline (Production Estimate)	717.5	16084.2	-	4	16801.7
Previous Changes					
Economic	199				4000
Quantity		+2272.3			+2272.3
Schedule	+24.1	+894.8	**		+918.9
Engineering	+9.5	+529.3		44	+538.8
Estimating	+10.2	+793.2	**	+124.9	+928.3
Other					-
Support		+694.0			+694.0
Subtotal	+43.8	+5183.6		+124.9	+5352.3
Current Changes					
Economic		-			-
Quantity	4			77	-
Schedule	44	**			
Engineering					-
Estimating	144	+1.3	144	-14.8	-13.5
Other					-
Support		+0.1			+0.1
Subtotal	-	+1.4		-14.8	-13.4
Total Changes	+43.8	+5185.0		+110.1	+5338.9
Current Estimate	761.3	21269.2		110.1	22140.6

Previous Estimate: December 2018

Procurement		\$M		
Current Change Explanations	Base Year	Then Year		
Revised escalation indices. (Economic)	N/A	-17.2		
Acceleration of procurement buy profile from FY 2027 - FY 2028 to FY 2018. (Schedule)	0.0	-12.8		
Revised estimate due to acceleration of procurement buy profile. (Estimating)	-2.6	-5.3		
Adjustment for current and prior escalation. (Estimating)	+3.9	+4.6		
Adjustment for current and prior escalation. (Support)	0.0	+0.4		
Decrease in Other Support due to acceleration of procurement buy profile. (Support)	-0.1	-0.7		
Increase in Initial Spares. (Support)	+0.2	-0.3		
Procurement Subtotal	+1.4	-31.3		

Acq O&M	SM	
Current Change Explanations	Base Year	Then Year
Estimate revised to reflect reduction in core civilian support. (Estimating)	-14.8	-22.1
Acq O&M Subtotal	-14.8	-22.1

Contracts

Contract Identification

Appropriation: Procurement
Contract Name: Multi-Year IX

Contractor: Sikorsky Aircraft Corporation

Contractor Location: 6900 Main St

Stratford, CT 06614

Contract Number: W58RGZ-17-C-0009
Contract Type: Firm Fixed Price (FFP)

Award Date: June 30, 2017

Definitization Date: June 30, 2017

				Contract Pr	ice		
Initial Co	ntract Price ((\$M)	Current Co	ntract Price	(\$M)	Estimated Price	e At Completion (\$M)
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
3199.2	N/A	217	3985.4	N/A	272	3985.4	3985.4

Target Price Change Explanation

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to purchase of additional aircraft.

Cost and Schedule Variance Explanations

Cost and Schedule Variance reporting is not required on this (FFP) contract.

Notes

This information includes only the Army portion of the current Multi-Year IX contract.

December 2019 SAR

Deliveries and Expenditures

	Deliveri	ies		
Delivered to Date	Planned to Date	Actual to Date	Total Quantity	Percent Delivered
Development	8	8	8	100.00%
Production	1057	1059	1362	77.75%
Total Program Quantity Delivered	1065	1067	1370	77.88%

Expended and Appropriated (TY \$M)				
Total Acquisition Cost	27771.6	Years Appropriated	21	
Expended to Date	19960.7	Percent Years Appropriated	70.00%	
Percent Expended	71.87%	Appropriated to Date	21246.9	
Total Funding Years	30	Percent Appropriated	76.51%	

The above data is current as of February 10, 2020.

Notes

The H-60M APO is 1,375 aircraft and consists of 1,365 aircraft that will be sustained and 10 test aircraft that are not fielded or sustained. Eight of the 10 test aircraft were procured with RDTE funds and two of the aircraft were procured using a combination of APA and RDTE funding. These two aircraft were taken off the production line and upgraded with RDTE funding resulting in a total of 1,367 procurement aircraft.

The Army Acquisition Executive approved the Blackhawk Exchange and Sales Team (BEST) program that avoids demilitarization and divestiture costs and applies both non-appropriated funding and appropriated funding proceeds received from the divestiture of non-excess, obsolete H-60 aircraft towards the procurement of replacement H-60M aircraft. The authorities and policies to execute and administer the BEST program are provided in section 503, title 40, U.S. Code and Army regulations 725-1.

A total of 13 aircraft have been procured with BEST proceeds. Five (5) of those aircraft were procured using BEST non-appropriated funding and 8 aircraft were procured with BEST appropriated funding via a reprogramming action. The 1,367 procurement aircraft less the five (5) BEST non-appropriated funded aircraft result in the current procurement estimate of 1,362 aircraft. The 13 BEST aircraft were procured in the FY's as follows; FY 2015 two aircraft, FY 2016 three aircraft, FY2018 four aircraft and in FY 2019 four aircraft.

UH-60M Black Hawk December 2019 SAR

Operating and Support Cost

Cost Estimate Details

Date of Estimate: June 30, 2019

Source of Estimate: POE

Quantity to Sustain: 1365

Unit of Measure: Aircraft

Service Life per Unit: 25.00 Years

Fiscal Years in Service: FY 2006 - FY 2053

A total of 1,375 UH-60M aircraft will be procured. The operating and support sustainment cost is based on 1,365 fielded aircraft. The eight RDTE funded prototype aircraft and two procurement/RDTE aircraft in an upgrade configuration will not be fielded or sustained.

Sustainment Strategy

The UH-60M Black Hawk follows the standard Army maintenance model of two-level maintenance -Field Maintenance Level and Sustainment Maintenance Level as defined by TC 3-04.7 (FM 3-04.500), Army Aviation Maintenance regulation. However, the training base will continue as Contractor Logistics Support. Field Maintenance and Sustainment Maintenance comes under the Army national maintenance program (NMP). Field Maintenance is performed by Combat Aviation Brigade (CAB) / Air Cavalry Services (ACS) personnel assigned to flight companies, aviation maintenance companies, and aviation support companies. Sustainment Maintenance is divided and primarily performed by three separate entities: the Original Equipment Manufacturers (OEM) and contractor field service representatives; Army depots located at fixed bases in the continental United States; and by the national maintenance sources of repair.

Antecedent Information

The antecedent system is UH-60L Black Hawk. The total O&S Costs for UH-60L Black Hawk were not reported in the last UH-60L Black Hawk SAR dated December 31, 1999. The information in the O&S Cost Table is based on O&S Management Information Systems (OSMIS) data for the UH-60L Black Hawk (excluding Contingency Operations). Sustaining support costs for the UH-60L Black Hawk aircraft are not included in the table because the costs (software maintenance, system specific base operations, systems engineering/program management and transportation) are not collected in OSMIS. There are 780 UH-60L Black Hawks in the current fleet with an Economic Useful Life expectancy of 25 years.

	Annual O&S Costs BY2005 \$K	
Cost Element	UH-60M Black Hawk Average Annual Cost Per Aircraft	UH-60L Black Hawk (Antecedent) Average Annual O&S Cost Per Aircraft
Unit-Level Manpower	426.593	426.000
Unit Operations	54.136	54.000
Maintenance	374.606	285.000
Sustaining Support	1.225	0.000
Continuing System Improvements	6.157	0.000
Indirect Support	215.986	216.000
Other	0.000	0.000
Total	1078.703	981.000

		Total O&S	Cost \$M	
Item	UH-60M BI	ack Hawk		UH-60L Black Hawk
ile	Current Production APB Objective/Threshold		Current Estimate	(Antecedent)
Base Year	17652.5	19417.8	36810.7	N/A
Then Year	26086.5	N/A	60911.2	N/A

¹ APB O&S Cost Breach

The UH-60M Black Hawk APB dated June 2011 represents O&M costs only and a 20-year service life. The Current Estimate reflects all O&S costs and a 25-year service life. The key difference between the O&M cost and the O&S cost is that O&M costs do not include Military Personnel costs.

Equation to Translate Annual Cost to Total Cost

Average Annual Cost per Aircraft x quantity fielded x Economic Useful Life

\$1.078703M X (1375-10=1365) x 25 years =\$36,810.7 (BY 2005M)

O&S Cost Variance					
Category	BY 2005 \$M	Change Explanations			
Prior SAR Total O&S Estimates - Dec 2018 SAR	36810.7				
Programmatic/Planning Factors	0.0				
Cost Estimating Methodology	0.0				
Cost Data Update	0.0				
Labor Rate	0.0				
Energy Rate	0.0				
Technical Input	0.0				
Other	0.0				

UH-60M Black Hawk December 2019 SAR

Total Changes 0.0
Current Estimate 36810.7

Disposal Estimate Details

Date of Estimate: February 20, 2019

Source of Estimate: POE Disposal/Demilitarization Total Cost (BY 2005 \$M): 83.0

The U.S. Army Environmental Center developed the disposal cost estimate. The estimate includes effort for pollution prevention, aircraft wash waste, painting/de-painting and Programmatic Environmental, Safety and Occupational Evaluation (PESHE).