



DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, D.C. 20310

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DACS-DS

5 January 1976

MEMORANDUM THRU: SPECIAL ASSISTANT TO THE SECRETARY AND DEPUTY  
SECRETARY OF DEFENSE

FOR: MILITARY ASSISTANT TO THE PRESIDENT

SUBJECT: Transmittal of Volumes

JKS 5 Jan 76

The attached material is forwarded for whatever action considered appropriate.

FOR THE CHIEF OF STAFF:

*Douglas S. Smith*

DOUGLAS S. SMITH  
Colonel GS  
Deputy to the Director  
of the Army Staff  
(Executive Services)

- 4 Incl  
1. Ltr USDAO, 15 Dec 75  
2. Ltr A. Marini, 18 Nov 75,  
w/translation  
3. Volume "Yellow Strategy"  
4. Volume "Strategy Without Time"

Document determined to be Unclassified  
Reviewed Chief, Records & Declass Div, WHS  
IAW EO 13526, Section 3.5  
Date: Oct 23, 2018

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Reviewed Chief, Records & Declass Div, WHS  
IAW EO 13526, Section 3.5  
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Office of the Secretary of Defense  
Chief, RDD, ESD, WHS

WH 0110

Date: 23 Oct 2018 Authority: EO 13526 + 5 U.S.C.  
Declassify: X Deny in Full: § 552  
Declassify in Part: \_\_\_\_\_  
Reason: \_\_\_\_\_  
MDR: 17 -M- 2327



EMBASSY OF THE  
UNITED STATES OF AMERICA  
U. S. DEFENSE ATTACHE OFFICE  
BUENOS AIRES, ARGENTINA  
DEPT. OF STATE, WASHINGTON, D.C. 20520

15 December 1975

Colonel Joseph L. Sites  
Director of Foreign Liaison  
Office of the Assistant Chief of Staff  
for Intelligence  
Department of the Army  
Washington, D.C. 20310

Joe  
Dear Colonel Sites:

I am forwarding to you copies of two books by Brigadier General (Ret.) Alberto Marini, Argentine Army. General Marini has requested that I forward these books to the President of the United States and has written a short note on the first page of each of the books.

Also enclosed you will find a letter from General Marini to the President and a copy of the translation done here in my office. I will appreciate your taking whatever action you consider appropriate in forwarding these books to the White House.

Sincerely,

*Paul*  
PAUL A. COUGHLIN  
Colonel, USA  
Defense Attaché

4 Encl.  
a/s

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TRANSLATION

STRATEGY SCHOOL  
Rio Bamba 258  
Buenos Aires

18 November 1975

To The President of the  
United States of America  
His Excellency Gerald Ford

Dear Mr. President:

On 7 February 1972 I took the liberty of sending a copy of my book "Strategy without Time" to H.E., President Richard Nixon, stating as well, some thoughts about strategy related to operations in the Viet Nam war and the world's political/strategic situation.

On that opportunity, I pointed out to the President the necessity of a revision of the philosophy and doctrine covered by North American strategies, which undoubtedly would take that country to a more rational changing policy in order to overcome successive crises, foreseen until the year 2000.

I am now glad to send to you my last two books: "Strategy without Time" and "Yellow Strategy"; in view of the nature of the subjects, I consider that they could be of use to you.

Evidently, in such a disturbed world, each area of conflict presents problems of different degrees but always following the same imperceptible thread of definite and clear strategies, which the Eastern block knows how to use so harmonically. All this requires the establishment of precise strategies for the free world (Occident), which your Excellency should try to harmonize and coordinate with a more

active and more visible participation, and with a more managing representativity.

Until now, the West has yielded all its territories due to the weakness of its strategy, without analizing this weakness and without understanding the reasons.

Our America is submerged in subversion, and the Commanders-in-Chief Conference in Uruguay has not advanced at all in this aspect, and will not. The fundamental aspect consists in determining the general basis of a strategy to fight subversion, which should contain the philosophical and doctrinary basis so that each country may establish its own, considering its objectives and necessities.

Unfortunately, the little information available and the lack of higher level training centers, on such subjects as Security, Defense and especially Strategy, which assist in forming leaders of American countries against the scourge (curse) of subversion, makes it possible that due to ignorance, lack of understanding of existing problems and not giving it the extreme importance which it implies, we until now lack a rational way of fighting subversion and a structural and basic essence of eliminating it, this being the fundamental element for the people's own safety and to coordinate it as a whole with a clear strategic thought which will serve the high purpose of America living

in a defended peace, not obtained as a gift.

Please accept, through these books, the assurance of my highest esteem and respect.

(Signed):

ALBERTO MARINI  
General (Ret)

Alberti 1827 - Buenos Aires  
Argentina

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IAW EO 13526, Section 3.5  
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# SCUELA DE ESTRATEGIA

RIO BAMBA 258 - Planta Baja  
Tel. 46-2134/6389 - BUENOS AIRES

Buenos Aires, 18 de noviembre de 1975.

Al señor

EXCELENTESSIMO SEÑOR PRESIDENTE DE LOS ESTADOS UNIDOS DE NORTEAMERICA

Don GERALD FORD

S / D

De mi consideración:

Con fecha 07 de febrero de 1972, con motivo de la aparición de mi libro "Estrategia Sin Tiempo", me tomé la libertad de enviarle un ejemplar al Excelentísimo señor Presidente Don Richard Nixon, expresándole además algunas reflexiones de carácter estratégico, en función de las operaciones de la guerra de Vietnam y de la situación política estratégica mundial.

En aquella oportunidad le señalaba al señor Presidente, la necesidad de una revisión de la filosofía y doctrina que comprendía a las estrategias norteamericanas, las que indudablemente llevarían a este país a una política de cambio más racional a fin de superar las sucesivas crisis previsibles hasta el año 2.000.

Tengo ahora el agrado de enviarle a Ud mis dos últimos libros "Estrategia sin Tiempo" y "Estrategia Amarilla"; estimo que ambos, por los temas tratados podrían serle de alguna utilidad.

Evidentemente, en un mundo tan convulsionado, donde cada área conflictuada presenta problemas de tan diferentes tradiciones pero siguiendo siempre el hilo imperceptible de definidas y claras estrategias, que sabe utilizar armónicamente el bloque Oriental. Todo ello, hacen monester la fijación de estrategias precisas para el mundo libre, Occidental, del cual su Excelencia debería tratar de armonizar y coordinar con una participación más activa, más visible y con una representatividad más directora.

Hasta ahora, por debilidad en su estrategia, Occidente ha cedido en todos los terrenos, sin analizar esta debilidad y sin comprender los porqué.

Nuestra América se encuentra sumergida en la subversión y la Reunión de los Comandantes en Jefes en la República Oriental del Uruguay no ha avanzado nada en este respecto, ni tampoco avanzará. Lo fundamental consiste en fijar las bases generales de una estrategia para combatir la subversión, que contenga los fundamentos filosóficos y doctrinarios a fin de que cada país fijase la propia en función de sus propios objetivos y necesidades.

Lamentablemente, una escasa información y una carencia de Centros de Enseñanza de nivel superior sobre Seguridad, Defensa y especialmente Estrategia, que ayude a formar dirigentes en los pueblos de América, contra el flagelo de la subversión, hace que por Reconocimiento, falta de comprensión de los problemas y el no asignársele la extrema gravedad que encierra, se carezca hasta ahora de una forma racional para combatirla y de una esencia estructuradora y básica para eliminarla, como elemento fundamental para la propia seguridad de los pueblos, y para coordinar la del conjunto con un pensamiento estratégico claro que sirva a la alta finalidad de que América viva en paz, no regalada sino defendida.

Reciba su Excelencia, por intermedio de estos dos libros, la consideración de mi estima y respeto.



AIRERO MARTINI  
General (RE)

Alberti 1827 - Buenos Aires  
REPÚBLICA ARGENTINA