



DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
WASHINGTON, D.C. 20310

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#4-112

DACS-DS

5 January 1976

MEMORANDUM THRU: ~~SPECIAL ASSISTANT TO THE SECRETARY AND DEPUTY~~
~~SECRETARY OF DEFENSE~~ *RNS 5 Jan 76*

FOR: MILITARY ASSISTANT TO THE PRESIDENT

SUBJECT: Transmittal of Volumes

The attached material is forwarded for whatever action considered appropriate.

FOR THE CHIEF OF STAFF:

Douglas S. Smith
DOUGLAS S. SMITH
Colonel, GS
Deputy to the Director
of the Army Staff
(Executive Services)

- 4 Incl
1. Ltr USDAO, 15 Dec 75
2. Ltr A. Marini, 18 Nov 75,
w/translation
3. Volume "Yellow Strategy"
4. Volume "Strategy Without Time"

Office of the Secretary of Defense
Chief, RDD, ESD, WHS
Date: 23 Oct 2018 Authority: EO 13526
Declassify: X Deny in Full: _____
Declassify in Part: _____
Reason: _____
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Date: Oct 23, 2018

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WH 0110



EMBASSY OF THE
UNITED STATES OF AMERICA
U. S. DEFENSE ATTACHE OFFICE
BUENOS AIRES, ARGENTINA
DEPT. OF STATE, WASHINGTON, D.C. 20520

15 December 1975

Colonel Joseph L. Sites
Director of Foreign Liaison
Office of the Assistant Chief of Staff
for Intelligence
Department of the Army
Washington, D.C. 20310

Joe
Dear Colonel Sites:

I am forwarding to you copies of two books by Brigadier General (Ret.) Alberto Marini, Argentine Army. General Marini has requested that I forward these books to the President of the United States and has written a short note on the first page of each of the books.

Also enclosed you will find a letter from General Marini to the President and a copy of the translation done here in my office. I will appreciate your taking whatever action you consider appropriate in forwarding these books to the White House.

Sincerely,

Paul
PAUL A. COUGHLIN
Colonel, USA
Defense Attaché

4 Encl.
a/s

TRANSLATION

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Date: Oct 23, 2018

STRATEGY SCHOOL
Rio Bamba 258
Buenos Aires

18 November 1975

To The President of the
United States of America
His Excellency Gerald Ford

Dear Mr. President:

On 7 February 1972 I took the liberty of sending a copy of my book "Strategy without Time" to H.E., President Richard Nixon, stating as well, some thoughts about strategy related to operations in the Viet Nam war and the world's political/strategic situation.

On that opportunity, I pointed out to the President the necessity of a revision of the philosophy and doctrine covered by North American strategies, which undoubtedly would take that country to a more rational changing policy in order to overcome successive crises, foreseen until the year 2000.

I am now glad to send to you my last two books: "Strategy without Time" and "Yellow Strategy"; in view of the nature of the subjects, I consider that they could be of use to you.

Evidently, in such a disturbed world, each area of conflict presents problems of different degrees but always following the same imperceptible thread of definite and clear strategies, which the Eastern block knows how to use so harmonically. All this requires the establishment of precise strategies for the free world (Occident), which your Excellency should try to harmonize and coordinate with a more

- 2 -

active and more visible participation, and with a more managing representativity.

Until now, the West has yielded all its territories due to the weakness of its strategy, without analyzing this weakness and without understanding the reasons.

Our America is submerged in subversion, and the Commanders-in-Chief Conference in Uruguay has not advanced at all in this aspect, and will not. The fundamental aspect consists in determining the general basis of a strategy to fight subversion, which should contain the philosophical and doctrinary basis so that each country may establish its own, considering its objectives and necessities.

Unfortunately, the little information available and the lack of higher level training centers, on such subjects as Security, Defense and especially Strategy, which assist in forming leaders of American countries against the scourge (curse) of subversion, makes it possible that due to ignorance, lack of understanding of existing problems and not giving it the extreme importance which it implies, we until now lack a rational way of fighting subversion and a structural and basic essence of eliminating it, this being the fundamental element for the people's own safety and to coordinate it as a whole with a clear strategic thought which will serve the high purpose of America living

in a defended peace, not obtained as a gift.

Please accept, through these books, the assurance of my highest
esteem and respect.

(Signed):

ALBERTO MARINI
General (Ret)

Alberti 1827 - Buenos Aires
Argentina

SCUELA DE ESTRATEGIA

RIO DAMBA 258 - Planta Baja
Tel. 45-2134/4389 - BUENOS AIRES

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Date: Oct 23, 2018

Buenos Aires, 18 de noviembre de 1975.

Al señor
EXCELENTISIMO SEÑOR PRESIDENTE DE LOS ESTADOS UNIDOS DE NORTHEMERICA
En CERALD FORD
E / D

De mi consideración:

Con fecha 07 de febrero de 1972, con motivo de la aparición de mi libro "Estrategia Sin Tiempo", me tomé la libertad de enviarle un ejemplar al Excelentísimo señor Presidente Don Richard Nixon, expresándole además algunas reflexiones de carácter estratégico, en función de las operaciones de la guerra de Vietnam y de la situación política estratégica mundial.

En aquella oportunidad le señalaba al señor Presidente, la necesidad de una revisión de la filosofía y doctrina que comprendía a las estrategias norteamericanas, las que indudablemente llevarían a este país a una política de cambio más nacional a fin de superar las sucesivas crisis previsibles hasta el año 2.000.

Tengo ahora el agrado de enviarle a Ud mis dos últimos libros "Estrategia sin Tiempo" y "Estrategia Amarilla"; estimo que ambos, por los temas tratados podrían serle de alguna utilidad.


Evidentemente, en un mundo tan convulsionado, donde cada área conflictuada presenta problemas de tan diferentes gradaciones pero siguiendo siempre el hilo imperceptible de definidas y claras estrategias, que sabe utilizar armónicamente el bloque Oriental. Todo ello, hacen menester la fijación de estrategias precisas para el mundo libre, Occidental, del cual su Excelencia debería tratar de armonizar y coordinar con una participación más activa, más visible y con una representatividad más directora.

Hasta ahora, por debilidad en su estrategia, Occidente ha cedido en todos los terrenos, sin analizar esta debilidad y sin comprender los porqués.

Nuestra América se encuentra sumergida en la subversión y la Reunión de los Comandantes en Jefe en la República Oriental del Uruguay no ha avanzado nada en este aspecto, ni tampoco avanzará. Lo fundamental consiste en fijar las bases generales de una estrategia para combatir la subversión, que contenga los fundamentos filosóficos y doctrinarios a fin de que cada país fije su propia en función de sus propios objetivos y necesidades.

Lamentablemente, una escasa información y una carencia de Centros de Enseñanzas de nivel superior sobre Seguridad, Defensa y especialmente Estrategia, que ayude a formar dirigentes en los pueblos de América, contra el flagelo de la subversión, hace que por desconocimiento, falta de comprensión de los problemas y el no asignársele la extrema gravedad que encierra, se carezca hasta ahora de una forma racional para combatirla y de una esencia estructuradora y básica para eliminarla, como elemento fundamental para la propia seguridad de los pueblos, y para coordinar la del conjunto con un pensamiento estratégico claro que sirva a la alta finalidad de que América viva en paz, no regalada sino defendida.

Reciba su Excelencia, por intermedio de estos dos libros, la consideración de mi estima y respeto.



ALBERTO LARINI
General (RE)

Alberti 1827 - Buenos Aires
REPUBLICA ARGENTINA

*Argentine Embassy
Defense and Military Attaché
Washington, D.C.*

5 @ 7
March 24, 1976.

Major General HAROLD R. AARON
Assistant Chief of Staff for Intelligence
Department of the Army
WASHINGTON, D.C.

Dear General Aaron:

I take this opportunity to advise you of current developments in Argentina, and request that you transmit this information to the highest echelons of your Armed Forces and, through them, to your Government.

In this regard, may I advise you that:

- 1.- Faced with the critical situation confronting our country - lawlessness and open terrorism in the streets leading to a terrible loss of life, an absence of government, and institutional and administrative chaos - the Military Junta, made up of the Commanders of the three Armed Forces, has taken the historic decision of assuming the powers of government in Argentina in order to safeguard our national interests.
- 2.- The involvement of the Argentine Armed Forces in the national political process is aimed, primarily, at restoring the country's socio-economic, moral and political order. The Armed Forces will take all necessary steps to insure that the traditional values of the Argentine people will continue to be respected. Simultaneously, their involvement will provide for all measures needed to allow the full development of Argentina's natural and human resources, which are our country's patrimony.
- 3.- The action to be taken will be carried out with due respect for the law and within a framework of strict justice in order to guarantee internal order, social peace and an absolute respect for human rights and dignity.
- 4.- The Military Junta will fully respect the international obligations contracted by the Argentine Republic and will continue its traditional foreign policy, based on international cooperation and on an absolute respect for the legal norms which govern relations between sovereign states. Based on these principles, the Military Junta guarantees the full protection of the lives, goods, interests and rights of foreign nationals living in the country.

Argentin. no 600.1

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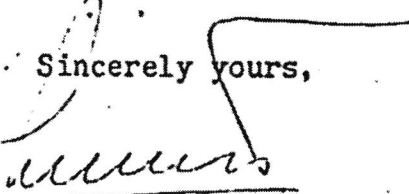
*Argentine Embassy
Defense and Military Attaché
Washington, D.C.*

2 -

5.- The traditional fraternal relations which have united, and continue to unite, our countries and our armed forces will be maintained, as far as the Argentine Republic is concerned, with the firmness and reciprocal respect which have traditionally marked them.

Thanking you in advance on behalf of the Argentine Armed Forces for transmitting along the above-mentioned information, I remain

Sincerely yours,


Luis María Miró
Major General

*Embassy
of the
Argentine Republic*

OFEU-26

The Embassy of the Argentine Republic presents its compliments to the Department of Defense and takes pleasure in expressing its appreciation for the efforts of the military and administrative staff of that Department which contributed to the success of the ceremony of the dedication of the new plaza of the San Martín monument in the city of Washington on October 6. A special mention should be made of the hospitality given the Argentine military delegation during their stay here.

May our gratitude, please, be extended to the members of the Army Band, who, with their presence and their performance greatly enhanced the event which will be long remembered by those present.

The Embassy of the Argentine Republic avails itself of this opportunity to renew to the Department of Defense the assurances of its highest consideration.

Washington, D.C., October 15, 1976.

14315

TO THE DEPARTMENT OF DEFENSE
Washington, D.C.



Argentine CO. 4

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*Embassy
of the
Argentine Republic*
OFEV-24

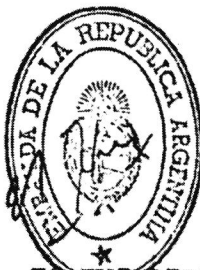
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Date: Oct 23, 2018

The Embassy of the Argentine Republic presents its compliments to the Department of Defense and, in addition to its note of September 23, takes pleasure in adding the following names to the list of military personnel who will be present at the ceremony of the dedication of the new plaza of the San Martín monument to take place on October 6, 1976:

Sergeant Ismael Eloy Reyna; Sergeant Leazar Catalino Martín; Sergeant Cadet Marcelo Augusto Díaz Lastra; Sergeant Cadet Hugo Ruben Bertolá; Sergeant Cadet Mario Delins; Cadet Raúl Eduardo Poleman; Cadet Raúl Francisco Vila; Cadet Carlos Héctor Vergnaud; Cadet Juan Ramón Martín; Cadet Luis Rovira Herrero and Cadet Jorge Braun.

The Embassy of the Argentine Republic avails itself of this opportunity to renew to the Department of Defense the assurances of its highest consideration.

Washington, D.C., September 29, 1976.



TO THE DEPARTMENT OF DEFENSE
Washington, D.C.

13853

Argentina Doc. 4

19 Sep 76

File

AF/CVAF/Capt Armington/mn/52796/29 Sep 76

DISTR:
AF/CVAF Coord Cy
AF/CVAE Exec Svcs
1 OSD File Cy
SAFOS File Cy

29 September 1976

His Excellency
Rafael Maximiano Vazquez
Ambassador of Argentina
1600 New Hampshire Avenue, N.W.
Washington, D.C. 20009

Argentina 000-X

Excellency:

We are in receipt of your correspondence to the Department of Defense dated 23 Sep 76, number 13340, and we are pleased to say that the arrangements have been made for the aircraft to land at Andrews AFB on 4 October 1976.

Respectfully yours,

ALLAN P. HEARD, Lt Colonel, USAF
Acting Chief, Foreign Liaison Division
Office of the Vice Chief of Staff

(23 Sep 76)

*Embassy
of the
Argentine Republic*
OF 60-23

The Embassy of the Argentine Republic presents its compliments to the Department of Defense and, in addition to its note of September 7, in connection with the dedication ceremony of the San Martín Monument, to take place on October 6, takes pleasure in listing below, the names of civilian and military officers who will be traveling to Washington for the occasion: The Minister of Foreign Relations and Mrs. Guzzetti; the Under Secretary General Colonel and Mrs. Repetto Peláez; the Chief Private Secretary of the Foreign Ministry, Ambassador Federico Barttfeld; Colonel Rodolfo Wehner; Captain Horacio Goris; Lieutenant Julio Robbio Casares; Sergeant Esteban Flores, Dragoneante Jorge Lords; Dragoneante Joaquín D'Abundo; Dragoneante Pedro Zorko; and grenadiers Roberto Kuffer, Fernando Barcelo and Juan Jones. Also, nine cadets of the Argentine military academies will be present, though their names have not yet been made available to this Diplomatic Mission.

Argentine 000.4

The Argentine Air Force is chartering an airplane, a Boeing 707, registered T 01, on board of which the military personnel will travel. Arrangements have been made for the guests to stay at the Andrews Air Force Base.

This Diplomatic Mission hereby requests that the steps be taken to obtain the corresponding permit for the aircraft to land at Andrews Airport. The arrival is planned for October 4.

The Embassy of the Argentine Republic avails itself of this opportunity to renew to the Department of Defense the assurances of its highest consideration.

23 Sep 76

Washington, D.C., September 23, 1976.



to the Department of Defense
Washington, D.C.

13340

*Argentine Embassy
Washington, D.C. 20009*



Department of Defense
THE PENTAGON
Washington, D.C. 20301

FROM: SD		LOG NO.	
FILE NO. 001.1 SD	DATE 13 Jan 76	NO. OF PGS.	
Memo			
C. R. X-Argentina 001.1			
C. R. X-Israel 001.1			
REFERRED			
ISSUE DATE			
DUE DATE			
SUBJECT:			
The Ambassador of the Argentine Republic & Mrs. Rafael M. Vayquez request the pleasure of ur company at a reception			
RETURN RECEIPT		CONTROL REFERENCE	